

USAR Regulation 11-2

Army Programs

Command Logistics Review Program (CLRP)

**Department of the Army
Office of the Chief, Army Reserve
Washington, DC 20310-2400
1 February 2011**

SUMMARY OF CHANGE

USAR REG 11-2
Command Logistics Review Program (CLRP)

This major revision, dated 1 February 2011--

- o Changes the name of the US Army Logistics Integration Agency to the US Army Logistics Innovation Agency.
- o Changes the name and responsibilities of the US Army Reserve Readiness Command (USARRC) to the US Army Reserve Joint and Special Troops Support Command (USARJSTSC).
- o Adds the requirement for follow-up visits to USAR MSCs when appropriate (paras 5b(7) and 7b(8)).
- o Expands the list of areas that may be assessed during a CLRP visit (para 7c).

DEPARTMENT OF THE ARMY
Office of the Chief, Army Reserve
Washington, DC 20310-2400
1 February 2011

Army Programs
Command Logistics Review Program (CLRP)

For the Commander:

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Applicability. This regulation applies to HQ USARC and its MSCs.

Proponent and exception authority. The proponent of this regulation is the Deputy Chief of Staff (DCS), G-4. The proponent has the authority to approve exceptions to this regulation that are consistent with controlling laws and regulations. Proponents may delegate this approval authority, in writing, to a division chief within the proponent agency in the grade of lieutenant colonel or the civilian equivalent.

Army management control process. This regulation does not contain management control provisions.

Supplementation. Supplementation of this regulation is prohibited without prior approval from US Army Reserve Command, DCS, G-4 (ARRC-LGS-L), 1401 Deshler Street SW, Fort McPherson, GA 30330-2000.

Suggested improvements. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) directly to the Commander, USARC (ARRC-LGS-L), 1401 Deshler Street SW, Fort McPherson, GA 30330-2000.

Distribution: This publication is available in electronic media on the USARC Intranet website at <https://usarcintra/> and on the Army Reserve Component portion of the Army Knowledge (AKO) website (<http://www.us.army.mil/>). This regulation is intended for command level B. Local reproduction is authorized.

History. This publication is a major revision. It was originally published 1 September 1999 as USARC Regulation 11-2.

Summary. This regulation implements the Command Logistics Review Program (CLRP) within the US Army Reserve Command (USARC). It includes policies and procedures for conducting CLRP assistance and assessment reviews; delineates Headquarters (HQ) USARC, US Army Reserve Joint and Special Troops Support Command (USARJSTSC), and major subordinate command (MSC) responsibilities; and suggests logistics areas for review.

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Glossary

* This publication supersedes USARC Regulation 11-2, dated 1 September 1999.

1. Purpose

This regulation prescribes policies, procedures, and responsibilities for managing the Command Logistics Review Program (CLRP). The CLRP is a logistics program that may be used at all levels to attain, sustain, and manage materiel readiness. It is also a materiel readiness tool used by the Logistics Readiness and Sustainability Program (see AR 700-138).

2. References

Required and related publications and referenced forms are listed in appendix A.

3. Explanation of abbreviations and terms

Abbreviations used in this regulation are explained in the glossary.

4. Recordkeeping

These records will be kept under ARIMS # 1-201d, "Staff Visits - Office conducting visit," for a period of 2 years.

5. Responsibilities

a. The Director, US Army Logistics Innovation Agency (USALIA). The USALIA administers the CLRP and establishes policies and procedures.

b. The USARC DCS, G-4 will--

- (1) Develop and revise USARC policy for the CLRP and monitor the overall CLRP.
- (2) Assign specific responsibilities for conduct of the USARC CLRP to Commander, USARJSTSC.
- (3) Monitor and provide assistance to USARJSTSC CLRP efforts.
- (4) Publish the annual CLRP visit schedule by 31 January of each year and make changes to the schedule, as appropriate.
- (5) Conduct periodic CLRP visits to USARC subordinate elements. Determine the frequency on a case-by-case basis, considering the significance of identified logistics problems and the uniqueness of the USAR MSC missions.
- (6) Provide reports of CLRP visits to the visited command within 30 days after each visit. (These reports are exempt from the information requirement control in accordance with AR 335-15, paragraph 5-2e(7).)
- (7) Schedule follow-up visits, as appropriate, to ensure improved logistics program management.
- (8) Analyze all CLRP visit reports to identify:
 - (a) Problems that are beyond USAR MSC scope to resolve.
 - (b) Adverse or favorable logistics conditions and trends.
- (9) Assist in resolving logistics issues that exceed USAR MSC scope.
- (10) Provide the USALIA with periodic reports of command concerns, policy reviews, logistics issues, and actions and recommendations for systems improvements and reviews.

c. The US Army Reserve Joint and Special Troops Support Command (USARJSTSC) Commander will—

- (1) Augment the USARC CLRP in the conduct of visits to the USAR MSCs.
- (2) Program and fund participation in CLRP visits.
- (3) Analyze CLRP findings and provide input to reports.
- (4) Ensure CLRP participants are properly trained in current logistics issues, programs, and systems.

d. The USARC MSCs will—

- (1) Examine CLRP recommended actions for incorporation into existing logistics management programs.
- (2) Follow-up to ensure adopted recommendations produce desired results.
- (3) Eliminate repeat deficiencies.
- (4) Identify command innovations which produce improved logistics program management.

6. The USARC Command Logistics Review Program (CLRP)

a. The USARC CLRP is designed for the review of USARC MSCs and logistics operations. The program identifies and resolves logistics issues, and provides field commanders with a conduit to the USARC DCS, G-4. The USARC CLRP will be accomplished primarily by--

- (1) Scheduled visits to USAR MSC headquarters to evaluate the effectiveness of logistics programs and effectiveness reviews designed to quickly determine how existing, new, or revised logistics policy is affecting operations in the field.
- (2) Rapid assessments of USARC-level logistics issues or potential issues, when directed by the USARC DCS, G-4. The command logistics review team (CLRT) will conduct an in-depth analysis to resolve the issue or problem and either recommend or implement a resolution.

b. The USARC CLRP is not an inspection program. It is an assessment and assistance program for review of unit and USAR MSC logistics operations in which--

- (1) The CLRT will identify and resolve logistics problems adversely impacting the readiness posture of the command.
- (2) The evaluated command will take corrective action on logistics problems that are resolvable at the unit or activity level and may be of interest during subsequent audits, command inspections, reviews, or assistance visits.

(Corrective action may be taken by the USARC or DA, depending upon the level of command responsible for the correction.) **USARC CLRP visits will not coincide with audit or inspection visits.**

c. The USARC CLRP is designed to--

- (1) Improve logistics readiness and sustainability.
- (2) Improve the logistics posture of the command.
- (3) Assist in all areas of logistics management.
- (4) Foster command involvement in disciplining logistics operations.
- (5) Provide logistics status to commanders and staff.
- (6) Elevate problems to the HQDA CLRP that are beyond the scope of the USARC to resolve.
- (7) Fulfill the USARC requirements for visits to subordinate commands for—
 - (a) The Command Supply Discipline Program (CSDP).
 - (b) A command maintenance inspection.
 - (c) The command food service review.

d. Each CLRT will operate under a senior logistician (military or civilian), who serves as the team chief. Team composition and review procedures are described in paragraph 7, below.

7. Procedures

a. **The USARC DCS, G-4 will--**

(1) Publish the annual CLRP visit schedule not later than 31 January annually. Changes to the schedule will be made as appropriate.

(2) Provide a senior representative (CLRT chief) to conduct assessment and assistance visits (with team members), and analyze CLRP findings.

(3) Require the presence of appropriate commanders and key personnel at exit briefings to ensure that all are informed and can benefit from the observations, recommendations, and assistance.

b. **The CLRT chief will—**

(1) Coordinate the dates of the visit at least 90 days out.

(2) Obtain information and data on problem areas in advance and select qualified personnel in these areas as team members. If additional personnel resources are required, the team chief may request assistance from other HQ, USARC staff offices or subordinate headquarters.

(3) Assign specific subjects for review to each CLRT member.

(4) Develop a detailed plan for each visit, including methods for vertical assessment of logistics systems to be reviewed.

(5) Brief CLRT members before each visit and explain the plan.

(6) Conduct entrance and exit briefings with representatives of the visited command.

(7) Review each observation submitted by CLRT members to ensure they have--

(a) Clearly define significant problems.

(b) Identify solutions to problems and the commands or activities responsible for correcting them.

(c) Discuss problems and underlying facts with command and staff members visited.

(d) Refer problems to other CLRT members for further inquiry, when needed.

(e) Trace each problem to its source.

(8) Prepare reports of CLRP visits. These reports will include:

(a) A memorandum summarizing logistics management programs, policies, and systems performances. This memorandum will cite the major problem areas, as well as the commendable areas. It will also cite recommended actions for the visited command.

(b) A list of CLRT members and their contact information.

(9) Schedule and conduct follow-up visits, when deemed necessary, to ensure effective logistics program management. These visits will be conducted at least 6 months after the completion of the initial CLRP visit.

c. **Review emphasis.** The USARC CLRP visit should emphasize proper logistics program management and the identification of systemic logistical problems that affect individual and unit readiness. Since systemic problems will, in many instances, be directly associated with compliance issues, CLRTs may discover compliance problems not identified by local command reviews. Local commanders may choose to review those areas needing local corrective action to determine why these problems did not surface during local reviews. Following are some examples of areas the CLRT may assess:

(1) Unit status reporting.

(2) Logistics plans and operations. This includes:

(a) Logistics annexes to operation and contingency plans.

(b) Mobilization and movement planning.

(3) Supply. Includes subject areas covered in AR 710-2, DA Pam 735-5, AR 710-3, AR 740-3, and AR 735-11-2.

(This includes providing review and oversight of programs, systems, and policies affecting logistics readiness).

(a) Property Book Unit Supply-Enhanced (PBUSE).

(b) Force and Asset Search Tool (FAAST); management of excess equipment.

- (c) Requisition flow.
- (d) Command Supply Discipline Program (CSDP).
- (e) Accounting for lost property.
- (f) Financial liability investigation of property loss (FLIPL).
- (g) Kentucky Logistics Operation Center (KYLOC), management of personal clothing.
- (4) Integrated logistics support. This includes:
 - (a) Adequacy and completeness of materiel fielding planning.
 - (b) New equipment training (NET).
 - (c) Availability and adequacy of materiel system logistics support resources for initial fielding and follow-on requirements.
 - (d) The sustainment of logistics support of recently fielded new materiel systems.
 - (e) The management of displaced equipment and associated support items.
 - (f) The overall force modernization management functions.
- (5) Logistics personnel. This includes personnel authorizations, fill rate, training, and proper use.
- (6) Standard Army Management Information System (STAMIS). Includes the facilitation of STAMIS fielding and accountability.
 - (7) Maintenance. This includes subject areas covered in AR 750-1, AR 700-138, AR 750-43, and DA Pam 750-8. May include assisting or assessing area maintenance support activity (AMSA) or equipment concentration site (ECS) performance of quality assurance of work performed, adherence to priority designation system, and property accountability.
 - (a) Modification work order (MWO).
 - (b) Army Oil Analysis Program (AOAP).
 - (c) Test, measurement and diagnostic equipment (TMDE) support program (calibration).
 - (d) Army Driver and Operator Standardization Program.
 - (8) Transportation.
 - (a) Second destination transportation (SDT) management.
 - (b) Mobilization deployment management.
 - (c) Unit movement data management and reporting.
 - (d) General Services Administration (GSA); Vehicle Fleet Management.
 - (e) Bus travel passenger management.
 - (f) Airline travel management.
 - (9) Logistics training and doctrine. This includes the compatibility of table of organization and equipment/modification table of organization and equipment (TOE/MTOE) and missions with equipment characteristics and capabilities.
- (10) Command budgets, consumer funds.
- (11) Food service. Includes subject areas covered in DA Pam 30-22.
 - (a) Army Food Management Information System (AFIMS).
 - (b) Army Records Information Management System (ARIMS).
 - (c) Cash collection management.
 - (d) Command food service reviews.
 - (e) Sanitation.
 - (f) Monitoring of subordinate units.
- (12) Logistics award programs.
 - (a) Chief of Staff Army Supply Excellence Award (CSASEA) Program.
 - (b) Chief of Staff Army Award for Maintenance Excellence (AAME) Program.
 - (c) Deployment Excellence Award (DEA).
 - (d) Food service awards (Connelly Program and garrison award).
 - (f) National Defense Transportation Association (NDTA) Award.
 - (e) Transportation Corps Regimental Association (TCRA) Award.
- (13) Special interest items (SII). Includes SIIs designated by the USARC or DA.

Appendix A References

Section I Required Publications

AR 700-138

Army Logistics Readiness and Sustainability. (Cited in paras 1 and 7c(7).)

AR 710-2

Supply Policy Below the National Level. (Cited in para 7c(3).)

AR 710-3

Inventory Management Asset and Transaction Reporting System. (Cited in para 7c(3).)

AR 735-11-2

Reporting of Supply Discrepancies. (Cited in para 7c(3).)

AR 740-3

Stock Readiness. (Cited in para 7c(3).)

AR 750-1

Army Materiel Maintenance Policy. (Cited in para 7c(7).)

AR 750-43

Army Test, Measurement, and Diagnostic Equipment. (Cited in para 7c(7).)

DA Pam 30-22

Operating Procedures for the Army Food Program. (Cited in para 7c(11).)

DA Pam 735-5

Financial Liability Officer's Guide. (Cited in para 7c (3).)

DA Pam 750-8

The Army Maintenance Management System (TAMMS) Users Manual. (Cited in para 7c(7).)

Section II Related Publications

A related publication is a source of additional information. The user does not have to read it to understand this publication.

AR 11-1

Command Logistics Review Program (CLRP)

AR 11-2

Army Managers' Internal Control Program

AR 40-61

Medical Logistics Policies

AR 220-1

Army Unit Status Reporting and Force Registration – Consolidated Policies

AR 335-15

Management Information Control System

AR 700-4

Logistics Assistance

AR 700-84

Issue and Sale of Personal Clothing

AR 700-139

Army Warranty Program

AR 710-1

Centralized Inventory Management of the Army Supply System

AR 725-50

Requisitioning, Receipt, and Issue Systems

DA Pam 710-2-1

Using Unit Supply System (Manual Procedures)

DA Pam 710-2-2

Supply Support Activity Supply System: Manual Procedures

Section III

Prescribed Forms

This section contains no entries.

Section IV

Referenced Forms

DA Form 2028

Recommended Changes to Publications and Blank Forms

Glossary

Section I Abbreviations

AAME

Army Award for Maintenance Excellence

AFMIS

Army Food Management Information System

AMSA

area maintenance support activity

AOAP

Army Oil Analysis Program

ARIMS

Army Records Information Management Systems

CLRP

Command Logistics Review Program

CLRT

command logistics review team

CSASEA

Chief of Staff Army Supply Excellence Awards

CSDP

Command Supply Discipline Program

DA

Department of the Army

DCS

Deputy Chief of Staff

DEA

Deployment Excellence Award

ECS

equipment concentration site

FAAST

Force and Asset Search Tool

FLIPL

financial liability investigation of property loss

GSA

Government Services Administration

HQ

headquarters

HQDA

Headquarters, Department of the Army

KYLOC

Kentucky Logistics Operations Center

NDTA

National Defense Transportation Association

NET

new equipment training

MSC

major subordinate command

MTOE

modification table of organization and equipment

MWO

modification work order

NET

new equipment training

PBUSE

Property Book Unit Supply-Enhanced

SDT

second destination transportation

SII

special interest item

STAMIS

Standard Army Management Information System

TCRA

Transportation Corps Regimental Association

TOE

table of organization and equipment

TMDE

test, measurement, and diagnostic equipment

USALIA

US Army Logistics Innovation Agency

USAR

US Army Reserve

USARC

US Army Reserve Command

USARJSTSC

US Army Reserve Joint and Special Troops Support Command (USARJSTSC)

USR

Unit Status Report

Section II**Terms**

This section contains no entries.

Section III**Special Abbreviations and Terms**

This section contains no entries.