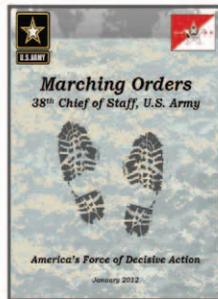


# Role of the Army Reserve (AR) – Enabling Prevent, Shape, Win



AR Soldiers,  
Leaders, &  
Units in Action



CIVIL AFFAIRS



RAIL OPERATIONS



CONSTRUCTION



MEDICAL



DEFENSE  
SUPPORT TO CIVIL  
AUTHORITIES

## PREVENT

- Credible deterrence requires AR capabilities and capacity
- AR enablers in theater exercises provide depth and versatility to the Joint Force
- AR units in force generation enhance Army readiness

## SHAPE

- The AR provides additional capacity for shaping activities
- Unique AR military and civilian-acquired skills facilitate strategic access
- AR units provide continuity that fosters enduring partner relationships

## WIN

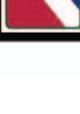
- The AR is an accessible enabling force for the Army
- The AR is an enduring operational force enhancing the Army's capabilities to win decisively
- The AR provides the Total Army with operational flexibility and strategic depth



### Army Reserve Capabilities

In Support of Army & Joint Force Priorities

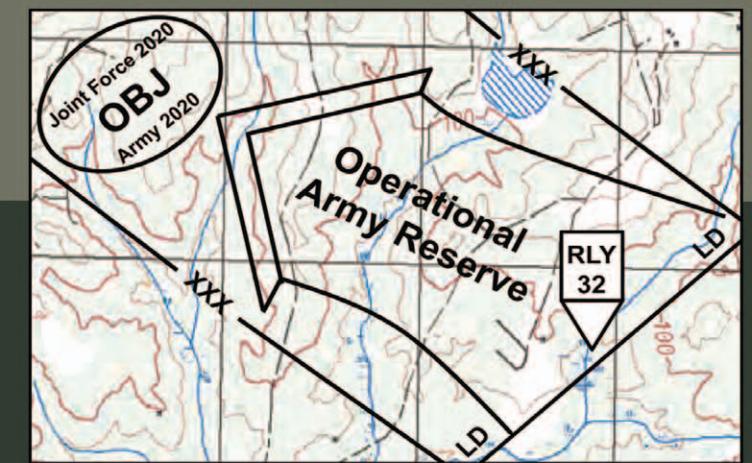


						
	<b>Engineers</b> <ul style="list-style-type: none"> <li>• Combat &amp; Construction Engineering</li> <li>• Design, Planning, &amp; Project Management</li> </ul>					
	<b>Logistics</b> <ul style="list-style-type: none"> <li>• Petroleum Pipeline &amp; Distribution Management</li> <li>• Maintenance &amp; Transportation</li> <li>• Railway &amp; Water Terminal Operations</li> </ul>					
	<b>Military Intelligence</b> <ul style="list-style-type: none"> <li>• Multi-disciplined Tactical &amp; Strategic Intelligence</li> <li>• Linguists</li> </ul>					
	<b>Medical &amp; Dental</b> <ul style="list-style-type: none"> <li>• Theater Medical Support &amp; Evacuation</li> <li>• Preventive, Laboratory, &amp; Veterinary Services</li> </ul>					
	<b>Civil Affairs &amp; Military Information Support Operations (MISO)</b> <ul style="list-style-type: none"> <li>• Military-Civilian Liaison/Cultural Communication</li> <li>• Establish/Restore Governance</li> </ul>					
	<b>Military Police</b> <ul style="list-style-type: none"> <li>• Internment &amp; Resettlement Operations</li> <li>• Law Enforcement/Community Policing Capacity</li> </ul>					
	<b>Chemical</b> <ul style="list-style-type: none"> <li>• Chemical, Biological, Radiological, &amp; Nuclear (CBRN) General Purpose</li> <li>• Biological &amp; Chemical Detection</li> </ul>					
	<b>Soldier Support &amp; Force Generation</b> <ul style="list-style-type: none"> <li>• Human Resources, Postal, Finance, Chaplain, &amp; Legal</li> <li>• Institutional &amp; Initial Military Training</li> </ul>					
						



# RALLY POINT

32nd Chief of Army Reserve and  
Commanding General,  
U.S. Army Reserve Command



AMERICA'S ENDURING OPERATIONAL RESERVE FORCE  
OF DECISIVE ACTION

JUNE 2012

"TWICE THE CITIZEN"



## Rally Point 32

*“The leader considers the use and location of rally points. A rally point is a place designated by the leader where the unit moves to reassemble and reorganize...Soldiers must know which rally point to move to at each phase of the mission should they become separated from the unit. They must also know what actions are required there...”*

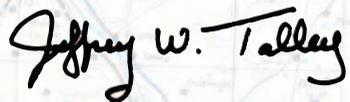
*(U.S. Army Ranger Handbook)*

Over the past ten years of war, the Army Reserve has been engaged globally in support of our Army and in service to the Nation, demonstrating we are America’s enduring reserve force of decisive action. In order to ensure we can maintain our unique capabilities and capacity, it is appropriate to “rally” as we move forward as an Operational Army Reserve to Objective (OBJ) Army 2020 and Joint Force 2020.

As the 32nd Chief of Army Reserve, I serve at the strategic level as the principal staff adviser to the Secretary of the Army and the Army Chief of Staff on all Army Reserve Affairs. Rally Point 32 (RLY 32) provides my strategic guidance and direction on Army Reserve Affairs. As Commanding General, U.S. Army Reserve Command, I serve at the operational level, commanding all Army Reserve troop program units worldwide, with total end strength of 205,000 Soldiers and over 12,000 Civilians. RLY 32 also provides my operational guidance and direction to my Command Teams and staff.

The future will require an Army Reserve that can enable our Army to Prevent, Shape, and Win across a full range of missions. Maintaining an Army Reserve with operational flexibility and strategic depth will be essential. Reduced resourcing is to be expected and this will require continued effectiveness with gained business efficiencies, something Citizen-Soldiers are well-equipped to do using their civilian-acquired skills and experiences. The key to success will be maintaining the right force mix in our Total Army and keeping balance in our personal and professional lives as we serve together.

Thank you for all you do for America’s Army and the Nation. We have the best Army Reserve in history because of you. **Twice the Citizen, Army Strong!**



Lieutenant General Jeffrey W. Talley  
32nd Chief of Army Reserve, U.S. Army  
Commanding General, U.S. Army Reserve Command

## Chief of Army Reserve (CAR) STRATEGIC GUIDANCE

### INTRODUCTION

Never in our Nation’s history has the Army Reserve been more indispensable to America’s Army. After a decade of war, the Army Reserve has evolved into an essential part of the Total Force with streamlined, deployable forces, and Citizen-Soldiers who embody the warrior mindset and culture. Steady demand for Army Reserve capabilities has introduced a new paradigm of reliance on the Army Reserve as a positive investment for America and critical part of our national security architecture. Supported by engaged employers, resilient Families, and caring communities, our Soldiers and Civilians truly are “Twice the Citizen.”

### CAR STRATEGIC INTENT

My intent is to sustain a high-quality, all-volunteer, operational Army Reserve for Army and Joint Force missions at home and abroad. Our Soldiers, leaders, and units will couple vital military capabilities with civilian-acquired skills to provide strategic depth across the full range of military operations.

### CAR STRATEGIC PRIORITIES

- Provide trained, equipped, ready, and accessible Soldiers, leaders, and units to the Total Force in support of the full range of planned and contingency operations.
- Develop Army Reserve 2020 as a versatile mix of enabling capabilities as part of Army 2020 and Joint Force 2020.
- Sustain our high-quality All-Volunteer Army Reserve comprised of resilient Soldiers, Civilians, and Families – representing the best of America’s private and public sectors.
- Foster growth of adaptive leaders in the Army profession to meet 21st century requirements – including training, education and experience in joint, interagency, and other broadening assignments.
- Sustain and enhance Total Army capability through employer partnerships and an innovative force mix that facilitates movement of Soldiers between active and reserve duty across a Continuum of Service.
- Foster a culture of cost management in the Army Reserve that guarantees effectiveness while achieving business efficiencies and audit readiness.

## Commanding General (CG) OPERATIONAL GUIDANCE

### INTRODUCTION

The United States Army Reserve Command (USARC) is the senior command of the Army Reserve. All commands within USARC are responsible for Soldier, leader, and unit readiness. Soldier readiness involves physical, emotional, social, family, and spiritual strengths; it is living the Army Values in accordance with the Soldier’s Creed as part of our calling as members in the Profession of Arms. Leader readiness requires the right levels of Non-Commissioned Officer (NCO) and Officer education, focused by leadership professional development, and expanded by the right balance of staff and command assignments. For Army Reservists, leader readiness is enhanced by civilian-acquired skills and civilian employment experiences. Unit readiness is the ability of a unit to execute its mission; the Unit Status Report (USR) will remain the metric by which unit readiness will be measured.

### CG OPERATIONAL INTENT

My intent is to ensure USARC will always have accessible and ready Soldiers, leaders, and units available to U.S. Army Forces Command (FORSCOM) and other supported commands using a cycle of progressive readiness in order to provide the right force at the right time in the most cost-efficient manner possible. Command Teams will aggressively exercise command authority within their commands, while maximizing coordination with USARC, to ensure their units are appropriately manned, trained, and equipped to meet mission requirements.

### CG OPERATIONAL PRIORITIES

- Get back to the basics – shoot, move, and communicate; maximize use of simulation technology and home station training to save time and money.
- Emphasize technical skills training in tactical environments; embrace the Army Reserve Training Strategy – Warrior Exercises (WAREX) & Combat Support Training (CSTX); participate in theater exercises when appropriate.
- Have defined Soldier and leader readiness programs – get serious with physical fitness, instill resiliency; know your Soldiers, Civilians, Families and employers.
- Tell your unit’s specific stories; maximize the use of all types of media; know and use your Army Reserve Ambassadors – let folks know you are the Army Reserve.
- Always remember - we exist to support the Army; integrate, train, and develop strong ties with all Army components at all levels.