



364th

Expeditionary Sustainment Command (MSE)

“Sustain the Fight – To the End”

Annual Historical Summary

Calendar Year 2011



UNCLASSIFIED

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Prepared by: **Maj David Ketchell**
Historian

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COMMANDER'S SUMMARY

The 364th Sustainment Command (Expeditionary) (Rear) was mobilized 14 August 2011 for active federal service to assume the C2 functions in support of downtrace elements of the 364th ESC. The 364th ESC (Forward) was mobilized 27 July 2011 in support of Operation New Dawn and Operation Enduring Freedom. During CY 2011, CSM Briggs and myself wore two 'hats' - as the CSM and Commander respectively, for both the 96th SUS BDE and the 364th ESC (Rear). Although sometimes a daunting task, we believe evidence suggests we successfully accomplished both of the missions.

The 364th ESC (Rear) headquarters was relocated in September to the Marysville Armed Forces Reserve Center, located in Marysville, Washington while the planning process to disestablish Ft. Lawton, Seattle, WA ensues.

The 364th ESC (Rear) and MSE concentrated on its mission to support our downtrace units and the Global War on Terrorism. Included were transformation missions in accordance with BRAC and USARC guidance. While always remaining focused on our ongoing mission to train our Soldiers to Army standards, we also successfully undertook the challenges of simultaneously preparing for the ESC (Forward) to mobilize, 'stand-up' the ESC (Rear) and manage BRAC events. Through detailed joint planning with the 88th RSC, the 79th RSC and multiple O&F Commands, all BASOPS functions were coordinated well for battle hand-off and seamlessly accomplished through an efficient MOB Cell.

During the past year, the 364th ESC (Rear) experienced a high level of mobilization tempo. Soldiers supported the Global War on Terror (GWOT) and various collaborative exercises. This tempo drastically increased the workload of staff sections, and, in many cases, decreased the staff due to cross-leveling for additional duties and taskings. Each staff section, however, learned how to become more efficient and effective, accomplishing all the additional mobilization tasks set before them. During this past year, the 364th ESC (Rear) was constantly focused on being relevant and ready for its missions and taking care of Soldiers and their families when the 364th ESC (Forward) returns. We will continue preparing our Soldiers with the training and resources to have a winning attitude. During the coming year, the 364th leadership will, as always, remember who is a part of this team and will to take care of our civilian personnel, Soldiers, and their families.

This full spectrum of activities was professionally and proficiently executed within the context of a rapidly changing command structure. This complex transition has created, and continues to create, new structures for the support of Soldiers, their families and units across the spectrum of engagement. It has also caused this command to align itself for success and embrace smart and efficient processes in response to, and in anticipation of, future mobilizations. It is a compliment to the Soldiers and civilians working within the 364th ESC that these significant changes have not detracted from the accomplishment of our missions. Rather, through the efforts of the best Soldiers and civilians in the Army, we have exploited those changes to continuously enhance our operations in support of mobilizing subordinate units through lessons learned.

Phillip S. Jolly
COL, LG
Commanding

FOREWORD

Commander's Vision Statement

The goal of the 364th Sustainment Command (Expeditionary) / Mission Support Element is to set the standard for ESC's in the United States Army. We will provide Combatant Commanders with a trained and ready ESC. We will effectively deploy to provide force sustainment in support of the War Fighter in a theatre of operations. Simultaneously, we will effectively and efficiently maintain CONUS command and control of Army Reserve combat service support forces as a functional geographic headquarters to ensure they are ready to deploy, meet training and readiness standards, and are fully mission capable for continuous operations.

Commander's Mission Statement

The 364th ESC Commander will provide an expeditionary headquarters to the Theatre Sustainment Command headquarters and/or Joint Task Force headquarters to command and control assigned combat service support units and to provide logistical planning and support for full spectrum combat operations. A functional, geographic headquarters will develop trained and ready combat service support forces capable of deploying and supporting continuous operations in CONUS or OCONUS.

Core Mission

Conduct an Operational Command Post of the Theater Sustainment Command. Plan, Coordinate, Synchronize, Monitor and Control Operational-Level Sustainment Operations.

Command Philosophy

- Make and keep commitments
- Soldiers/families focus
- Teamwork required
- Embrace Army values
- Prioritize
- Be accountable and responsible
- Ready today - focused on the future
- Continuous improvement



Colonel. Phillip S. Jolly
Military Biography

Colonel Phillip S. Jolly was selected as the 364th Sustainment Command (Expeditionary) Rear Detachment Commander in July 2011. He graduated with a Bachelor of Arts degree from the University of Mississippi in May 1983, was commissioned a Second Lieutenant in the United States Army Reserves, serving ten years on active duty. He attended the Ordnance Officer Basic Course, Aberdeen Proving Ground, Maryland, followed by a three-year tour in Germany. While there, he was assigned to the 3d Corps Support Command, serving in Wiesbaden and Baumholder as a Platoon Leader, Detachment Commander, Executive Officer and Direct Support Maintenance Repair Control officer. COL Jolly returned to Aberdeen Proving Ground to attend the Ordnance Officer Advanced Course, followed by a four-year tour with the 1st Corps Support Command, Fort Bragg, North Carolina. His assignments at Fort Bragg included Adjutant, 189th Maintenance Battalion, Commander, 659th Maintenance Company and Chief of the 1st COSCOM G4 Maintenance Division. Following the Combined Arms Services Staff School at Fort Leavenworth, Kansas, he subsequently deployed to Saudi Arabia in support of Operations Desert Shield/Desert Storm. Upon his return, he was selected for the Army Logistics Management College Cooperative Degree Completion Program at Fort Lee, Virginia, where he received a Master of Science in Logistics Management. COL Jolly's last active duty assignment was Logistics Assistance officer, Readiness Group, Redstone Arsenal, Alabama. He then entered the reserves as a Senior Simulation Control Officer, 87th Training Support Division, and worked to receive a Master of Business Administration. He next served with the 81st Regional Readiness Command as Unit Training Officer with the Deputy Chief of Staff, G3, completed the Command and General Staff College, and returned as the Chief, Readiness Team, followed by the Deputy Chief of Staff, G4. COL Jolly commanded the 361st Quartermaster Battalion in Montgomery, Alabama. His subsequent assignment as the Chief of Staff and Deputy Commander for the 926th Engineer Brigade included deploying in support of Operation Iraqi Freedom. Upon demobilization, COL Jolly was selected to attend the resident Air War College at Maxwell Air Force Base. His awards include: Bronze Star (with oak leaf cluster), Meritorious Service Medal (with 4 oak leaf clusters), Army Commendation Medal, Army Achievement Medal (with 4 oak leaf clusters), US Army Reserve Achievement Medal (with two oak leaf clusters), National Defense Service Medal (with bronze service star), Southwest Asia Medal (with 3 bronze service stars), Iraq Campaign Medal, Global War on Terrorism Service Medal, Armed Forces Reserve Medal (with silver hourglass and M device), Army Service Ribbon, Overseas Ribbon, Army Reserve Components Overseas Training Ribbon, Kuwait Liberation Medal (Government of Kuwait), and Kuwait Liberation Medal (Government of Saudi Arabia).



Command Sergeant Major Briggs

Military Biography

CSM Briggs was selected as the 364th Sustainment Command (Expeditionary) Rear Detachment Command Sergeant Major in July 2011. She was selected as the Command Sergeant Major for the 96th Sustainment Brigade on 6 March 2009. On 5 July 2009 she was mobilized in support of Operation Iraqi Freedom and served in Iraq until May 2010. Her previous assignments include: Command Sergeant Major, 191st Combat Sustainment Support Battalion, Command Sergeant Major, 172nd Medical Battalion. On 21 January 2003, she was mobilized with the 172nd Medical Battalion in support of Operation Iraqi Freedom and served in Kuwait and Iraq until March 2004. Her assignments prior to her selection as Command Sergeant Major include: First Sergeant, Logistics Support Company, 172nd Medical Battalion, Ogden Utah; NBC NCO, HHD, 172nd Medical Battalion, Ogden Utah; Command Language Program Manager, First Reserve Forces Intelligence School; ANCOC, BNCOC, Electronic Warfare Signal Intelligence Analyst and German instructor, First Reserve Forces Intelligence School, Fort Devens Massachusetts; Voice Intelligence Analyst, 226th Military Intelligence Battalion, Fort Devens Massachusetts; Enciphered Communications Analyst, Berlin Germany; and Traffic Analyst, Berlin Germany. CSM Briggs' military education include the Sergeant Major's Academy, First Sergeant's Course, Advanced Non-Commissioned Officer Course; Basic Non-Commissioned Officer Course; Primary Leadership Development Course; Medical Supply Course; Enciphered Communications Analysis Course; Signal Intelligence Analysis Course; Master of Fitness Trainer Course; Battle Focused Instructor Trainer Course; Language Instructor Trainer Course; Sling-Load Inspector Certification Course; Basic German Course; the Unit Level Logistics System Supply Course (ULLS-S4); the Department of Defense Packing and Shipping of Hazardous Materials Certification Course; and Basic Combat Training. CSM Briggs' awards include the Bronze Star Medal with one oak leaf cluster; the Meritorious Service Medal, the Army Commendation Medal with four oak leaf clusters; the Army Achievement Medal with one silver leaf cluster; the Army Reserve Component Achievement Medal with three oak leaf clusters; the Army of Occupation Medal; the National Defense Ribbon with one bronze star; the Global War on Terrorism Expeditionary Medal; the Armed Forces Reserve Medal with "M" device and silver hourglass and the numeral 2; the NCO Development Ribbon with numeral "4"; the Army Service Ribbon; and the Reserve Component Overseas Training Ribbon with "numeral 2", the Meritorious Unit Citation with one oak leaf cluster, the Combat Action Badge and the Drivers Badge. CSM Briggs is married to David Briggs and has two sons Troy – 26 and Nic – 24.

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I. Mission and Organization

Assigned Missions:

The 364th ESC has two assigned missions: a MTOE (or TDA) mission and a peacetime mission as assigned by Headquarters, United States Army Reserve Command (USARC). These missions are:

a. MTOE (or TDA) Mission:

On order, the 364th ESC will: Provide command and control of all assigned, attached, and OPCON units. Provide Sustainment planning, guidance, and support to forces in area of operation. The Mission Support Element (MSE) provides direct support to the Senior Mission Commander in the execution of his executive type functions and his Title X responsibilities. This unit does not deploy but personnel and/or equipment may deploy. The MSE provides area support to all assigned, attached, and tenant units as required in the Senior Mission Commander's Area of Responsibility.

b. Peacetime Mission:

(1) Command, control, and support assigned Army Reserve forces in functional areas of personnel, logistics, force development, programming and budgeting, information management, operations and training, intelligence, command historian, inspector general, chaplain, surgeon, staff judge advocate, safety, public affairs, internal review, and audit compliance.

(2) Organize and prepare units identified to fulfill combatant command or service support requirements. On order, transfer command of units to First US Army for training and validation for deployment.

(3) Organize, train, and prepare assigned and attached Army Reserve units for mobilization

(4) Ensure maximum wartime and peacetime readiness of Army Reserve forces.

(5) Manage and spend all of the annual Operations and Maintenance, Army Reserve, and Reserve Personnel, Army funds allocated by USARC.

(6) Prepare and cross-level assigned and attached Army Reserve units and Soldiers until transfer of command authority to First Army. Continue to prepare remainder of assigned and attached units for possible call-up or mobilization.

(7) Ensure compliance with the Management Control Process, the Army Safety, Internal Review and Audit Compliance Programs.

(8) Ensure command presence at subordinate units for Change of Command ceremonies, Welcome Home Warrior Citizen ceremonies, award ceremonies, promotions, reenlistments and other activities to foster morale and welfare for Soldiers and their Family members.

(9) Support tasking and provide personnel and equipment resources to the RRC/RPSC for the casualty and military honors programs.

II. Plans

- Movement to MAFRC AUG 2011; Restructure of MOB Personnel SEP-JAN;
- ICI DEC 2011 and SCI in JUL 2012. Completed COOP Rework JAN-MAR APR 2012;
- WAREX and ARFORGEN Conference for downtrace units APR-MAY 2011, G7;
- FT Lawton Closure ceremony planning to execute on FEB 2012, G5;
- MAFRC Commissioning/opening Ceremony planning to execute on APR 2012, G5;

31-Mar	654 YTB	Tacoma	Cmiel/Walters
06-Apr	UTM class	Ft Knox	
05-Apr	JRTC 13-01 IPC	Ft Bragg	No units
06-Apr	Red Dragon FPC	Atlanta	949TCDET
18-Apr	WAREX 86 12-01 FPC	Ft McCoy	
20-Apr	WAREX 91 12-01 FPC	Ft Hunter-Liggett	
22-Apr	CSTX 91 12-01 FPC	Ft Hunter-Liggett	872OD/889TCDET
22-Apr	QLLEX FPC	San Antonio	786QM/737TC/651QM
21-Apr	652 YTB	Ft Harrison, MT	Heden/Walters
27-Apr	CSTX 78 12-01 FPC	Ft McCoy	
26-Apr	Watercraft Advisory Board	San Diego	Caraska/Ling
29-Apr	Diamond Saber FPC	Ft McCoy	395FI
30-Apr	CSTX 78 12-02 FPC	Ft McCoy	385TCBN
08-May	84thng Div IPW	Las Vegas, NV	Cmiel/Walters/Whelchel
29-Apr	96 YTB	Salt Lake City	Heden/Walters
11-May	BN/BDE PCC	St Louis, MO	Heden
18-May	Budget Manager's Course	Los Alamitos, CA	Cmiel/Palmer
20-May	CSTP	Marysville, CA	
28-May	Memorial Weekend Community Events Support	Various locations	Cmd Group
25-Jul	654 ICI	Tacoma	Hauck

III. Force Structure & Modernization

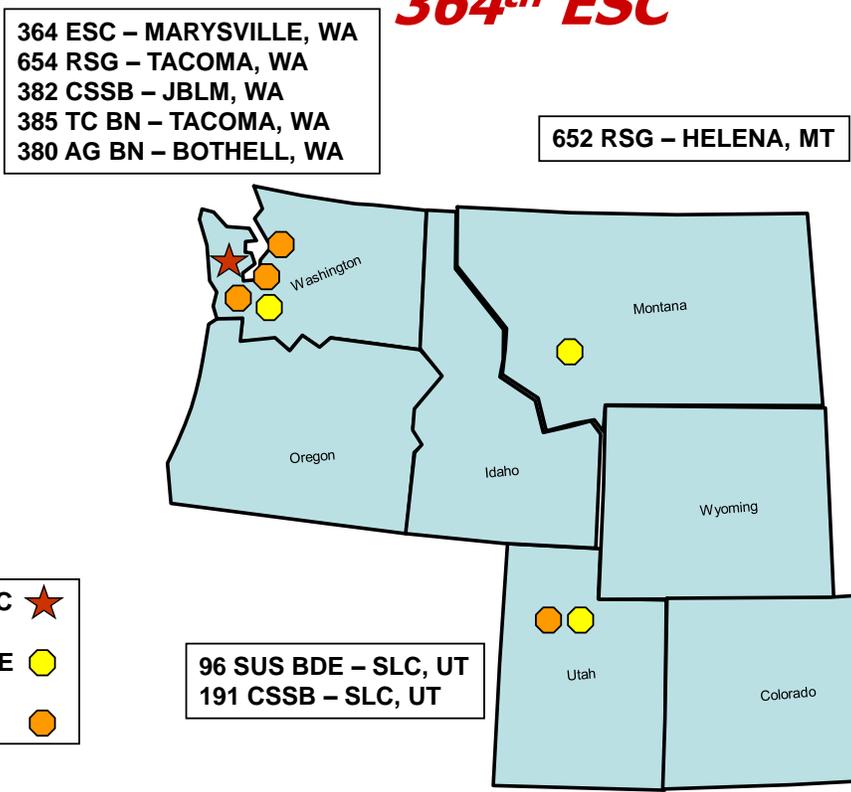
- Permanent orders published for the activation of the 483rd QM CO, 477th TC CO, 660th OD CO, 850 SC CO, and 536th TC DET with an effective date of SEP 2012.
- Permanent orders published for the inactivation of the 235 AG CO and 959 AG CO with an effective date of SEP 2012.
- MTOE conversion for the 364th ESC was accelerated from SEP 2011 to APR 2011 to accommodate their deployment timeline.
- 364th ESC and downtrace units relocated to new BRAC facilities in Marysville, WA, Yakima, WA, Camp Withycombe, OR, Missoula, MT, and Butte, MT



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364th ESC



Sustain The Fight, To The End

IV. Intelligence

Assistant Chief of Staff, G-2 (Intelligence) has general staff responsibility for intelligence, personnel and information security functions and required topographic support. Functions:

- (1) Advise the Commander and staff on matters pertaining to enemy, weather, terrain and specific intelligence requirements for 364th ESC and its subordinate units. Advise the staff on matters of personnel and information security, counterintelligence and topographic information.
- (2) Supervise the activities of the Security and Intelligence functions.
- (3) Provide G-2 support to the Command EOC.

The MSE advises in all matters concerning Personnel Security, security clearances, classification, and coordination with the G6 on information systems security. Coordinates appropriate operational security safeguards IAW AR 380-5 and AR 380-53. Advises and assists the staff and downtrace units on document security and regulatory guidance. Maintains and updates security clearance rosters including taking appropriate action regarding derogatory information and follow up required. Conducted yearly SAEDA/TARP briefings. Conducted mission analysis and IPB, identify requirements for foreign travel briefs and courier orders, manage Personnel Security Program IAW 380-67, G2 SOPs and conducted Security Manager SAVs and Inspections. Advises on matters of disposal, destruction plans and Security Education training program management. The G2 section is managed jointly by the G2 and G3. Readiness and training was not been affected last year during the two mobilizations and move. Operationally, an AGR is needed to fill a permanent full-time position in the G2 Section.

The G2 Section has two FTUS personnel presently mobilized and two TPU personnel. As Section Chief, the G2 contributes significantly to managing daily work though not on full time orders. This was also the case nine months of 2011 as the section was mobilizing overseas. MAJ Thomazin served as the Rear Det G2 preparing clearances for the entire ESC including downtrace through two mobilizations.

Last year, the ESC and the MSE were in compliance with Information Mgmt guidelines. A recent Staff Assistance Visit to the unit rated the section satisfactory for Information management. However, the staff continues to review procedures regarding SF 700's, SF 701's and SF 702's to remain in compliance.

The section under the ESC was mobilized to Kuwait. The MSE is fully staffed by MAJ Thomazin, G2, Security Manager, 1LT Amber Whelchel, FTUS OPS Officer and Security Mgr, SFC Chris Anchondo, NCOIC and Security Mgr and SGT Ladia, Intel Analyst. The 2011 MTOE changed our section personnel make-up. The Forward Element consists of the remaining personnel in the G2 section some of which will not return to the unit once re-deployed CONUS.

Section received Military Intelligence training through JBLM and DCGS training at Fort Bliss, CPSX, CPOF with a MTT at Fort Lawton.

V. Current Operations

- Closure of Ft Lawton, FLARC, Maintenance and Harvey Hall as well as mobilizing the ESC (Forward) Element is stretching manpower requirements to make sure 'juggled balls' are not dropped, especially in supporting downtrace during the transition. A general consensus was that the building was not ready for occupancy citing many unfixed work orders through DPW.
- G6 oversaw turn-in of excess computers and equipment to DRMO before the move to Marysville. Ordering replacement computers in the learning centers for the new facility. Installed new VTC and new multifunction devices, and upgraded SIPR to the new standard in Marysville. Resources were sufficient for mission accomplishment and training.

- During the course of 2011, the 191st CSSB participated in and supported several different training missions throughout the United States. The 419th TC attended the National Training Center at Ft. Irwin, CA in order to provide bulk fuel support to an active duty BCT. The 146th TC convoyed to Ft. Huachuca, AZ in order to attend the annual QLLEX exercise. The 423rd TC supported the RSOI transportation mission at Ft. McCoy, WI during WAREX 78. The 889th TC Det, 872nd SMC, and the 786th QM CO joined 191 HHC in attending WAREX 91 at Ft. Hunter Liggett, CA. Units attending these Annual Training exercise were able to train on METL tasks in order to better prepare to mobilize and deploy in support of worldwide contingency operations. It also provided an opportunity for the 191st CSSB staff to hone their Command and Control skills in preparation for their upcoming mobilization and deployment. The 423rd also support overseas exercises by sending two personnel to Korea for a three-week rotation. The 395th participated in Diamond Saber held at Fort McCoy, Wisconsin.
- The 96th SB was proud to have Detachments from the 395th Finance Company and the 478th Human Resources Company successfully deploy and return from Iraq and Afghanistan. The 395th Financial Mgt. Company (FMCO) became a Financial Mgt. Support Unit (FMSU) and 3 Detachments deployed to Operation's New Dawn and Enduring Freedom. An effective recruiting plan resulted in over 100% strength from just under 70%. Two 96SB Soldiers won the 364th Best Warrior Competition. SSG Lee Strachen of the 419th and SPC Mark Hansen of the 889th took home awards from the 191st CSSB, the 96th SB, the 364th ESC, and placed in the top three at the 79th SSC competition. The 191st CSSB held its first ever FTX at Camp Williams, UT in August 2011. The Utah based companies participated, sending over 300 Soldiers to train in Collective, Leader, Individual and Warrior Tasks. Also during the FTX, the 191st battalion welcomed a new Support Operations OIC, S3 OIC, and a Change of Responsibility Ceremony was held to welcome a new Command Sergeant Major, CSM Christopher Beyer. In the form of measured objectives, the 191st CSSB made great strides in reducing the number of late evaluations and the number of overdue services. Annual Participation in Diamond Saber held at Fort McCoy, Wisconsin The 395th and other SB units established effective recruiting plans that resulted in several units achieving over 100% strength from just under an average of 70% at the beginning of 2011.

VI. Financial Management and Fiscal Controls

MISSION: Support the Commander's Safety Program and ensure the appropriate priority is fostered throughout the organization. Establish highly effective staff processes to support the go to WAR plan of ESC mobilization and MSE stand up as a Rear Detachment. Build a cohesive and highly functional G8 staff section that executes the go to WAR plan flawlessly. Ensure financial execution of command funds meet or exceed all USARC goals. Provide fiscal oversight and stewardship of RPA OMAR funding and meet or exceed USARC goals. Support the Chief of Army Reserve objectives of Strength Management by close supervision and management of assigned battle staff personnel to achieve 100% DMOSQ and 90% Personnel Readiness for deployment. Support implementation of key programs such as the Organizational Inspection Program and Command Supply Discipline Program and ensure accountability and follow through to achieve maximum operational readiness. Support Commanders' Risk management programs to meet or exceed DOD safety goals. Support unit Family Readiness Group actions to insure all Soldiers and their families are prepared and supported throughout the entire deployment cycle. Coordinate and plan mobilization of the 364th ESC HHC Soldiers both FWD and REAR. Assist the 364th ESC Commander in meeting his performance objectives.

- We have a limited budget for our schools, i.e. UPL, Sharp, Combat lifesaver and Combatives training. We have a severe Shortage of Officers in the unit. We are authorized 5 and only have one acting commander that will be leaving in the summer. We have a Incoming first LT but still have four additional slots.
- There were significant impacts to training due to continuing resolutions for funding. The 96th Bde's April BTA was cancelled due to a partial government shut down.
- The lack of Lodging in Kind funds also played a role later in the year in the ability of units to provide lodging to Soldiers outside commuting distances.
- ESC and downtrace commanders and staff conducted numerous SAVs and visits to subordinate units in order to bring the units in line with the CDR's goals and intent. Specific improvements in accountability, supply and maintenance were a direct result.
- The ESC is a General Officer Command with a full spectrum logistic operation wartime mission and providing Command and Control of three brigade size units (two regional support groups and one sustainment brigade) covering a seven state region with a troop strength of over 3,850 Soldiers. ACoS, G8 is responsible for resource management for the command. Establishes policies, programs, and systems for increasing efficiency and economy of command functions and operations. HHC CDR is responsible for the development, coordination, review, analysis, and implementation of policies and procedures and the performance pertaining to readiness, retention, personnel, training, operations, logistics, maintenance and mobilization.
- G8 exceeded all expectations by establishing programs and policies that ensured fiduciary control. Leadership and competence were evident in the successful implementation of GFEBs from inception to completion. Funds execution rates were the best in the command at 99.9% overall and 100% of OCO VIRQ. As a result the command received more funding in FY12 than any other unit due to its ability to plan and execute effectively and \$4 million additional OCO VIRQ directly from USARC in FY11. The section provided exemplary fiscal oversight and stewardship of over \$20 million of RPA and \$15 million OMAR funding. The significance is seen in the fact that these funds were managed to less than 1% variance which far exceeds the USARC standard of 2%. The Command provided outstanding support to its downtrace units and established positive control and oversight of the Command's \$35 million dollar annual budget as seen in exemplary fiscal year end close out, audit assessments and overall mission success of the command.

VII. Resource Management

- Lack of adequate supply of printer cartridges have been a constant source of irritation.
- The Rear Det does not have a G2 section so all positions are held by the forward element and those in the G2 are working in the section under other the G3 on paper.
- One concern is after the mobilization ends, retaining on orders a TPU member who is trained or AGR 35F/D.

- In FY 11 the unit has made significant progress in improving on its METL Tasks. We Have moved from a U to a P In three of our four METL tasks and will continue to improve throughout FY12 by continuing to schedule tough and demanding training to improve MOS and unit proficiency.
- Some downtrace units had significant personnel shortages on the full-time side which greatly affected their ability to perform their missions.
- (889th in Great Falls, MT) The lack of funds early in the year caused the unit to cancel, reschedule and execute training during the month of April. This created an uneasy atmosphere for Soldiers throughout the unit which impacted morale, attendance and confidence in the US Army.
- Those units who relocated under the BRAC initiative, did so with exceptional results.
- Unit quickly recovered from Federal budget constraints and rescheduled events with exceptional results.
- Officer and critical MOS shortages remain throughout the 364th.

VIII. Information Management

- Relationships with higher Headquarters continued to improve which was a direct result of staff sections continuing to work with each other throughout the command.
- SIPRNet was not available until 2012.
- Internet was also not available in the Marysville so G6 installed 'hot-spots.'

IX. Personnel Management and Strength

- 364th MSE – MOB Roster; pg. 15
- 364th Command Strength; pg. 16f

UNIT UIC	DMOSQ	PMOS	RANK	LAST NAME	FIRST NAME	CROSS LEV	HOR Full address
W8ENY2	915E	915E	CW4	ADAMS	RICHARD	W8ENAA	11029 COWLITZ DR SE, WA 98501
W8ENY2	70K	70B	CPT	ALLEN	GLENN	W8ENAA	7230 35TH ST NE, MARYSVILLE, WA
W8ENY2	35F4	35F4	SFC	ACHONDO	CHRISTOPHER	W8ENAA	221 SPRING WIND CIR, RINGGOLD,
W8ENY2	25U3	25U3	SSG	ANTHONY	TAYLOR	W8ENAA	16243 LAUKER LN SE, YELM, WA
W8ENY2	90A	90A	LTC	BAKER	DAVID	W8ENAA	18010 132ND STREET SE,
W8ENY2	90A	90A	LTC	BLATT	JON	W8ENAA	295 TOWNSHIP ROAD 1167,
W8ENY2	880A2	880A2	CW2	CARASKA	FRANKY	WSZBY1	10111 72ND AVE NW, Oak Harbor,WA
W8ENY2	91B3	91B3	SGT	CAMPBELL	KYLE	W8ENAA	19107 67TH AVE SE, SNOHOMISH,
W8ENY2	11B3	11B3	SSG	CABRERA	VINCENT	W8ENAA	26520 WOODLAND WAY S, KENT WA
W8ENY2	90A	90A	LTC	CMIEL	KEVIN	W8ENAA	5870 WILBANKS DR, NORCROSS, GA
W8ENY2	42A3	42A3	SSG	CORREAMALDON	KEVIN	WQ4CA3	31 BROADWAY, TACOMA, WA 98402
W8ENY2	42A3	42A3	SSG	FLORES	JOVONNE	WRQPAA	9331 244TH ST SW #T102, EDMONDS,
W8ENY2	31A	31A	CPT	FORTIER	ASHLEIGH	W8ENAA	2411 SW 308TH PL, FEDERAL WAY,
W8ENY2	91Z6	91Z6	SGM	GOMEZ	PEDRO	W8ENAA	C-44 IDAMARIS GARDEN, CAGUAS,
W8ENY2	88Z5	88Z5	MSG	HAUCK	TERRIE	W8ENAA	3008 S FOX RD, SPOKANE VALLEY,
W8ENY2	42A2	42A2	SGT	HENDRICKSEN	KADESH	WSRUAA	1514 18TH AVE, EVERETT, WA 98122
W8ENY2	27A	27A	MAJ	HOLLAND	SEAN	WZ3DAA	4317 NE 57TH ST, SEATTLE, WA 98105
W8ENY2	922A0	922A0	CW3	HUNTER	CHARLES	WR7CAA	813 AVENUE F, BILLINGS, MT 59102
W8ENY2	90A	90A	COL	JOLLY	PHILLIP	WQ5LAA	109 COVETREE CIR, MADISON, AL.
W8ENY2	42A3	42A3	SSG	KOSTROFF	IMELDA	W8ENAA	1320 RUCKER AVE, EVERETT, WA
W8ENY2	92Y5	92Y5	MSG	LANTZ	REBECCA	W8ENAA	11009 179TH AVENUE CT E, BONNEY
W8ENY2	42B	42B	CPT	MA	CALVIN	W8ENAA	5132 NE 9TH PL, RENTON, WA 98059
W8ENY2	42A4	42A4	SFC	MARQUEZ	HECTOR	W8ENAA	5721 HARBOR ST, COMMERCE, CA
W8ENY2	42A4	42A4	SFC	MCBRYDE	JAMES	WVL2AA	12433 ADMIRALTY WAY APT Q401,
W8ENY2	42A4	42A4	SFC	MCCAMMON	RICHARD	WZ3DAA	1318 MILL CREEK BLVD APT R103,
W8ENY2	25A	25A	CPT	MEYER	MICHAEL	WZ3DAA	8392 95TH TER, SEMINOLE, FL 33777
W8ENY2	36B1	36B1	SPC	MONTES	SHANNON	W8ENAA	1144 ROCKCRESS DR SE, OLYMPIA,
W8ENY2	12A	12A	CPT	NYINGI	ERICK	W8ENAA	9009 W MALL DR APT 2312,
W8ENY2	42A2	42A2	SGT	ODONNELL	DOUGLAS	WR7CAA	8179 QUAIL CT, HELENA, MT 59602
W8ENY2	70H	70H	MAJ	PALMER	NONA	W8ENAA	12417 5TH PL NE, LAKE STEVENS,
W8ENY2	920A	920A	CW3	PATTERSON	KIRK	W8ENAA	3021 188TH PL SE, BOTHELL, WA
W8ENY2	42H	42H	LTC	SAND	KURTIS	W8ENAA	16624 TILLEY RD S, TENINO, WA
W8ENY2	42A5	42A5	MSG	SCOTT	EDWARD	WZ3DAA	2430 163RD STREET CT E, TACOMA,
W8ENY2	42H	42H	MAJ	SHAW	CLARENCE	W8ENAA	901 MONTEREY AVE MONROVIA, CA
W8ENY2	42A2	42A2	SGT	SILVA	RUBEN	WR7EAA	9419 WIDGEON CT SE, LACEY, WA
W8ENY2	19A	19A	CPT	SMITH	MICAH	W8ENAA	1000 LIBERTY ST, BELLINGHAM, WA
W8ENY2	91X4	91X4	SFC	SMITH	MICHAEL	W8ENAA	5408 34TH CT NE, TACOMA, WA 98422
W8ENY2	42A1	42A1	SPC	SMITH	SCOTT	WRN0AA	5324 67TH AVE NE # A,
W8ENY2	250N	250N	CW2	SMITH	SHERRY	W8ENAA	4024 62ND AVENUE CT E, LACEY,
W8ENY2	25B2	25B2	SGT	STEPHEN	TALIA	WSRYT0	6922 AXIS ST SE, LACEY, WA 98513
W8ENY2	42B	42B	CPT	TOEPFER	ALLEN	W8ENAA	10Q1 S. CHASE ST, PORT ANGELES,
W8ENY2	25B3	25B3	SSG	WALSH	PATRICK	W8ENAA	2440 HEATHER DR, FERNDALE, WA
W8ENY2	42A3	42A3	SSG	WEBB	JEREMIAH	WQ4CA3	12433 ADMIRALTY WAY, EVERETT,
W8ENY2	92G4	92G4	SFC	WILLIAMS	KEVIN	WQZYAA	470 EAST DAVIS, CONNELL, WA
W8ENY2	31B5	31B5	MSG	WILSON	ROBERT	W8ENAA	2521 87TH AVE W APT 141,
W8ENY2	42A3	11B3	SSG	WRIGHT	DARREN	WRN0AA	1660 NE 8TH AVE, OAK HARBOR, WA
W8ENY2				WOLF	AUDREY		

ANNEX A TO OPORD 9-004-008, Army Reserve Command and Control (ARC2)

UIC	GO CMD	BDE CMD	BN CMD	UNIT #	COMPANY/DETACHMENT/TEAM	LOCATION	ST	AUTH AGG	REMARKS
WR7EAA	364 ESC	654 RSG		654	HHC GP RGN SPT	TACOMA	WA	62	
WR7E99	364 ESC	654 RSG		654	AUGTDA	TACOMA	WA	2	
WSRUAA	364 ESC	654 RSG	382 CSSB	382	HHC BN CSSB	FT. LAWTON	WA	78	
WSO2AA	364 ESC	654 RSG	382 CSSB	737	CO MDM TRK (POL, 7.5K GAL)	YAKIMA	WA	169	
WYPGAA	364 ESC	654 RSG	382 CSSB	291	DET (TRLR TRF PT)	FT. LAWTON	WA	23	
WZWPAA	364 ESC	654 RSG	382 CSSB	970	DET (MVT CTL)(AREA)	EUGENE	OR	21	
WZWQAA	364 ESC	654 RSG	382 CSSB	971	DET (MVT CTL)(AREA)	EUGENE	OR	21	
WZPSAA	364 ESC	654 RSG	382 CSSB	804	DET (MVT CTL)(AREA)	FT. LAWTON	WA	21	
WSYVAA	364 ESC	654 RSG	385 TC BN	385	HHD BN (TML)	TACOMA	WA	66	
WQZYAA	364 ESC	654 RSG	385 TC BN	175	CO (FLTG CFT MAINT)GS	TACOMA	WA	181	
WSYWAA	364 ESC	654 RSG	385 TC BN	467	CO (FLTG CFT)	TACOMA	WA	85	
WSZBAA	364 ESC	654 RSG	385 TC BN	709	CO (FLTG CFT)	TACOMA	WA	85	
WZPTAA	364 ESC	654 RSG	385 TC BN	805	DET (LOG SPT VSL)	TACOMA	WA	31	
WZZYAA	364 ESC	654 RSG	385 TC BN	653	DET (HARBORMASTER)	TACOMA	WA	21	
WVLA2AA	364 ESC	654 RSG	380 AG BN	380	BN HHD REPL (CONUS)	BOTHELL	WA	31	J - 15 Sep 2012
WRQAAA	364 ESC	654 RSG	380 AG BN	909	CO PERS (HR)	BOTHELL	WA	145	
WRQPAA	364 ESC	654 RSG	380 AG BN	959	CO REPL (CONUS)	BOTHELL	WA	25	J - 15 Sep 2012
WRNOAA	364 ESC	654 RSG	380 AG BN	235	CO REPL (CONUS)	BOTHELL	WA	25	J - 15 Sep 2012
WR88AA	364 ESC	654 RSG	380 AG BN	123	DET CHAPLAIN (TM C)	FT. LAWTON	WA	2	
SUBTOTAL 654 RSG:									1,094
WR7CAA	364 ESC	652 RSG		652	HHC GP RGN SPT	HELENA	MT	62	
WR7C99	364 ESC	652 RSG		652	AUGTDA	HELENA	MT	2	
WRQ5AA	364 ESC	652 RSG	191 CSSB	191	HHC BN CSSB	SALT LAKE CITY	UT	78	
WQW5AA	364 ESC	652 RSG	191 CSSB	786	CO (PETRL SPT)	PROVO	UT	278	
WSNGAA	364 ESC	652 RSG	191 CSSB	872	CO (SPT MAINT)	OGDEN	UT	213	
WQW7AA	364 ESC	652 RSG	191 CSSB	419	CO MDM TRK (POL, 7.5K GAL)	SALT LAKE CITY	UT	169	
WZD2AA	364 ESC	652 RSG	191 CSSB	146	CO MDM TRK (POL, 7.5K GAL)	OGDEN	UT	169	
WQ4CAA	364 ESC	652 RSG	191 CSSB	478	CO PERS (HR)	SALT LAKE CITY	UT	187	
WQ9VAA	364 ESC	652 RSG	191 CSSB	395	CO (FIN MGT)	SALT LAKE CITY	UT	131	
WZPLAA	364 ESC	651 RSG	191 CSSB	423	CO (MDM TRK)(PLS)	SALT LAKE CITY	UT	170	
WRD9AA	364 ESC	652 RSG	191 CSSB	651	TM PETRL (QA)	SALT LAKE CITY	UT	2	
WREAAA	364 ESC	652 RSG	191 CSSB	652	TM PETRL (QA)	SALT LAKE CITY	UT	2	
WZYZAA	364 ESC	652 RSG	191 CSSB	889	DET (MVT CTL)(AREA)	SALT LAKE CITY	UT	21	
WTHLAA	364 ESC	652 RSG	191 CSSB	358	DET PUBLIC AFFAIRS	SALT LAKE CITY	UT	8	
WQ90AA	364 ESC	652 RSG	191 CSSB	050	DET MIL HISTORY	SALT LAKE CITY	UT	3	
WZTUAA	364 ESC	652 RSG	191 CSSB	117	DET CHAPLAIN	SALT LAKE CITY	UT	2	

ANNEX A TO OPORD 9-004-008, Army Reserve Command and Control (ARC2)

UIC	GO CMD	BDE CMD	BN CMD	UNIT #	COMPANY/DETACHMENT/TEAM	LOCATION	ST	AUTH AGG	REMARKS
WQ92AA	364 ESC	652 RSG		592	CO AMMO (MOD)	BILLINGS	MT	172	
WQW6AA	364 ESC	652 RSG		889	CO SUPPLY	GREAT FALLS	MT	172	
WQ9UAA	364 ESC	652 RSG		1016	CO (PETRL P/L&TML OP)	POCATELLO	ID	164	
WV3CAA	364 ESC	652 RSG		651	CO (WTR PURIF & DISTR)	EVANSVILLE	WY	77	
WZV2AA	364 ESC	652 RSG		949	DET (MVT CTL)(AREA)	BOISE	ID	21	
WZHHAA	364 ESC	652 RSG		823	DET (MVT CTL)(AREA)	FT. MISSOULA	MT	21	
SUBTOTAL 652 RSG: 2,124									
WQ5LAA	364 ESC	96 SUS BDE		96	HHC BDE SUS	SALT LAKE CITY	UT	310	Deployed
WQ5L99	364 ESC	96 SUS BDE		96	AUGTDA	SALT LAKE CITY	UT	2	
SUBTOTAL 96 SUS: 312									
TOTAL 364 ESC: 3,843									
FUTURE ACTIVATIONS 2012-2013									
WZ44AA				483	QM CO	MARYSVILLE	WA	137	
WQWMAA				477	TC CO	MARYSVILLE	WA	162	
WZKAAA				536	TC DET	MISSOULA	MT	21	
WVQDAA				660	AMMO CO	BOISE	ID	177	
WSMHAA				411	AMMO BN	BILLINGS	MT	49	
WSWAAA				850	SIGNAL CO	SALT LAKE CITY	UT	40	
TOTAL FUTURE ACTIVATIONS									586

364 ESC C2 USARC format.xls

X. Logistics

- Lack of adequate supplies of printer ink cartridges continued to affect ops.
- Vendor support is still inadequate. Did not have a building cleaning or grounds maintenance contract after moving into the new facility. Lack of basic cleaning supplies as well as toiletries in the new building.
- DPW was contacted and more than a few problems with HVAC and wiring deficiencies with the cubicles were addressed and is in the process of being fixed.

XI. Base and Host Nation Support

- G2 forward in Kuwait is providing G2 intelligence products to their mission.
- Yellow Ribbon Events:

DATE: 14-16 JAN 2011								
UNIT	HQ	PAX	EVENT	TOTAL	UNIT LOCATION	EVENT LOCATION	MOB DATE	DEMOB DATE
592ND OD	652 RSG	111	III	222	Billings, MT	Seattle, WA	01-Sep-10	
395 FI CO (DET2)	96SBDE	26	III	52	Salt Lake City, UT	Seattle, WA	12-Nov-10	
709 TC	654 RSG	16	I & II	48	Tacoma, WA	Seattle, WA	01-Feb-11	
467 TC DET	654 RSG	16	IV	32	Tacoma, WA	Seattle, WA	FEB-2011	
Total				354				
DATE: 8-10 APR 2011								
UNIT	HQ	PAX	EVENT	TOTAL	UNIT LOCATION	EVENT LOCATION	MOB DATE	DEMOB DATE
395 FI CO (DET3)	96SBDE	26	III	52	Salt Lake City, UT	Seattle, WA	06-Jan-11	
395 FI CO (DET4)	96SBDE	26	III	52	Salt Lake City, UT	Seattle, WA	06-Jan-11	
478 AG(T1)	96SBDE	32	I & II	96	Salt Lake City, UT	Seattle, WA	01-Jul-11	
709 TC	654 RSG	16	III	32	Tacoma, WA	Seattle, WA	01-Feb-11	
909 AG CO	654 RSG	9	IV	18	Bothel, WA	Seattle, WA	Jun-11	
Total				250				
DATE: 8 - 10 JUL 2011								
UNIT	HQ	PAX	EVENT	TOTAL	UNIT LOCATION	EVENT LOCATION	MOB DATE	DEMOB DATE
592nd OD	652 RSG	111	IV	222	Billings, MT	Seattle, WA	Sep-10	
364TH ESC	79 SSC	262	I & II	786	Seattle, WA	Seattle, WA	Nov-11	
Total				1008				
DATE: 5-7 AUG 2011								
UNIT	HQ	PAX	EVENT	TOTAL	UNIT LOCATION	EVENT LOCATION	MOB DATE	DEMOB DATE
823RD TC	652ND RSG	21	I & II	63	Missoula, MT	Salt Lake City, UT	Aug-11	
478 AG CO (A4)	96 SBDE	21	I & II	63	Salt Lake City, UT	Salt Lake City, UT	Sep-11	

395 FI CO (DET2)	96 SBDE	26	IV	52	Salt Lake City, UT	Salt Lake City, UT	Nov-10	
Total				178				
DATE: 9-11 SEP 2011								
UNIT	HQ	PAX	EVENT	TOTAL	UNIT LOCATION	EVENT LOCATION	MOB DATE	DEMOB DATE
478 AG (T1)	654 RSG	32	III	64	Salt Lake City, UT	Salt Lake City, UT	1-Jul-11	
395 FI CO (A2)	96 SBDE	21	IV	42	Salt Lake City, UT	Salt Lake City, UT	Nov-11	
TOTAL		32		TOTAL	106			
DATE: 11 - 13 Nov 2011								
UNIT	HQ	PAX	EVENT	TOTAL	UNIT LOCATION	EVENT LOCATION	MOB DATE	DEMOB DATE
395 FI CO (A3)	96 SBDE	26	IV	52	Salt Lake City, UT	Salt Lake City, UT	Dec-11	
395 FI CO (A4)	96 SBDE	26	IV	52	Salt Lake City, UT	Salt Lake City, UT	Dec-11	
TOTAL				104				

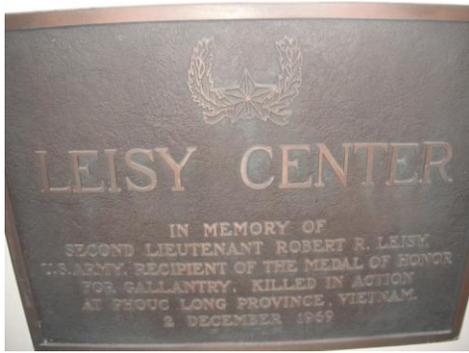
XII. Public Affairs

DATE	Location	Client/Project	Task	UPAR (Y/N)	Total Outlets Marketed to	Total Outlets Published/Broadcast (Radio results not always trackable)	HTML Links to Media	HTML Links to Media
08/31/2011	Pier 23, Tacoma	709th TC Returns from Alaska Move	Press Release, Photos, Media Escort, Social Media	N	8 newspapers, 36 radio stations, 8 tv stations	1 TV Station	FOX	
09/01/2011	Missoula, MT	823rd Trans. Det. Deploys to Afghanistan,	Press Release, UPAR Coordination, Media Coordination, Social Media	N	77 newspapers, 99 radio stations, 17 tv stations	3 TV stations, 1 newspaper	KPAX	Fairfield Sun Times
09/01/2011	Bothell, WA	380th AG Mobilization Ceremony (CONUS)	Photos, Social Media	N	0	0	-	-
09/04/2011	Billings, MT	592nd OD Returns Home from Deployment	UPAR Coordination, Social Media	N	0	2 newspaper, 1 TV station	Billings Gazette	KULR-8
09/11/2011	Pier 23, Tacoma	467th TC WHWCA	Press Release, Photos, Social Media	N	8 newspapers, 36 radio stations, 8 tv stations	0		
09/11/2011	Salt Lake City, UT	9/11 Memorial	35t8h PAD, Photos, Story, SM,	N	0	0		

09/14/2011	Fort Lawton, WA	364th ESC Leaves Fort Lawton	Photos, Story, Social Media	N	0	0		
10/14/2011	Marysville, WA	364th ESC, Radio Interview	Radio Interview	N	1	1 radio, potentially redistributed nationwide	KLTT 670AM	
10/18/2011	Marysville, WA	949th TC Det, PFC Eavenson, Radio Interview	Radio Interview	N	1	1 radio, potentially redistributed nationwide	KLTT 670AM	
10/24/2011	Salt Lake City, UT	478th HR Co. (Postal) Deployment Ceremony	Press Release, photos, story, social media	N	27 newspapers, 45 radio stations, 9 tv stations	2 TV stations	ABC4	
10/25/2011	Marysville, WA	364th ESC, Radio Interview	Radio Interview	N	1	1 radio, potentially redistributed nationwide	KLTT 670AM	
10/29/2011	Bothell, WA	654th RSG, Military Family Resource Fair	Photo, Story, Social Media	N	2	0		
11/08/2011	Marysville, WA	Veteran's Job Fair	photos, social media, media escort	N	Internal	1 newspaper	Marysville Globe	
11/09/2011	Salt Lake City, UT	395th FI Returns	press release, photos	N	27 newspapers, 45 radio stations, 9 tv stations	0	-	
12/15/2011	Salt Lake City, UT	395th FI (A3)	press release,	N	27 newspapers, 45 radio stations, 9 tv stations	2	Morgan County News	Fox 13 News



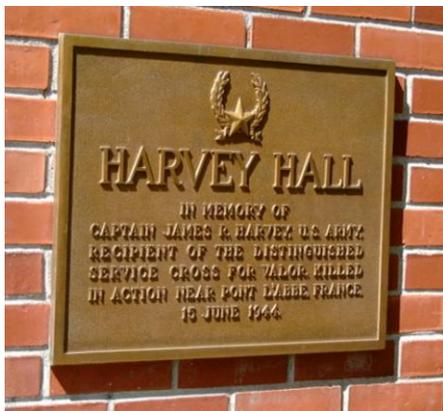
Leisy Center – decommissioned as the 364th moved to Marysville.



LT Leisy Center bronze dedication plaque is now placed in the Leisy memorial at his alma mater, the University of Washington, at the request of his family.



Items collected over the years from “Annual Pilgrimage’s” of bottles of beer left by comrades who fought beside him in Vietnam, as well as artifacts of Medal of Honor recipient 2LT Robert Leisy and placed in 2 display cases are now placed at the University of Washington along with the building’s dedication plaque.



Harvey Hall – decommissioned along with Leisy Center. Artifacts of CPT Harvey Hall were returned to his family.



BG Ives promotion ceremony with the JBLM salute battery at the ready. The Fallen Soldier Memorial and Leisy Center are in background.



Fallen Soldier Memorial SW of LT Leisy Center

Overview: Sterling Construction and architect Davis Meade from Broderick Architects teamed up to create a war memorial to honor all soldiers that have made the ultimate sacrifice during Operation Iraqi Freedom. Sterling Construction donated the monument to the 70th RRC, which will display the memorial and maintain it. Now that Ft Lawton is a BRAC closure, the delegation of care for the monument will be undertaken by the City of Seattle with support from volunteers from local Veteran's organizations.



Oswald Hall AFRC in Everett, WA was also a BRAC closure. It was decommissioned at the same time as Ft Lawton, units being relocated to Marysville.



Marble monument to the 70th ID (in Ft Lawton) was shipped by DPW to the reorganized 70th ID in California after the BRAC closure of the Fort Lawton Armed Forces Reserve Center (FLARC). The FLARC was deeded to the VA Administration as a medical clinic.



The Salute gun decommissioned and placed in courtyard of Leisy building complex (ca. 2011)

Background: The 3 inch Ordnance Rifle, Model 1861 was made at the Phoenix Foundry in PA in 1866 and weighs 816 lbs. On display outside at Ft. Lawton. Fair condition. Verified 15 July 2011 by 364th Historian. The Phoenix Iron Works (1855: Phoenix Iron Company; 1949: Phoenix Iron & Steel Company; 1955: Phoenix Steel Corporation),^[1] located in Phoenixville, Pennsylvania, was a major producer of cannons for the Union Army during the American Civil War. The 3” Ordnance Rifle is credited in turning the tide of battle at Atlanta and Gettysburg. Then Captain Lawton facilitated its use in supporting his attack on Atlanta for which he was awarded the Medal of Honor. With the advent of breech loaders after the Civil War, during the period 1872-1916, the Federal Government donated about 12,000 Civil War era cannon of all types to towns, civic groups and patriotic organizations for use as or in conjunction with memorials and battlefield historic displays. About one thousand of the 3” Ordnance Rifles were ever made. Of these, 200 were converted to salute guns. The numbers of those remaining 3” Ordnance Rifles (original) has been estimated at less than 300. Even less for the remaining salute guns. They have fallen victim to the scrap metal drives of WWI and WWII, stolen, sold to private collectors or as scrap. Fifteen different types of cannon were donated to the State of Washington by the war department after the Civil War. One is unaccounted for. Of the 14 remaining, one is this 3” Ordnance Rifle. It was emplaced at Ft Lawton during development around 1900. Although no document can presently be found to trace this particular piece’s journey, it cannot have seen action in the Civil War. Although some did see action in the Indian wars and minor action in the Spanish American War, all were

obsolete due to the advent of breech loaders. This one was built in 1866 – after cessation of hostilities to complete its war dept order.

History of Ft Lawton's Salute Gun

Ft Lawton was originally intended as a coastal defense fort. A Coast Artillery unit arrived but guns were installed only temporarily until 1902. Fort Worden and Fort Flagler near Port Townsend and Fort Casey on Whidbey Island were built heavy as the first and second lines of defense. Fort Lawton would be the third line of defense / port protection for the Puget Sound ship works around Seattle and Bremerton. It is possible that this weapon may have been active and intended for local port security and then modified in 1902 simply because muzzle loaders were now obsolete with the advent of efficient breech loaders. The company that modified it was the Watervliet Arsenal in New York. Information is scarce but some were modified at the Arsenal and others had the work done by teams sent out by the Arsenal - because all the modification work is exactly the same. The company still exists and still makes Army weapons. After finally contacting them, they reported some of their records from that timeframe had been destroyed, especially the accounts of retrofitting these weapons to salute guns (Nov 2011). Local historical information suggests this weapon was emplaced at Ft Lawton because of its relation to Gen Lawton's tactical use of these weapons during the battle for Atlanta for which he was awarded the Medal of Honor.

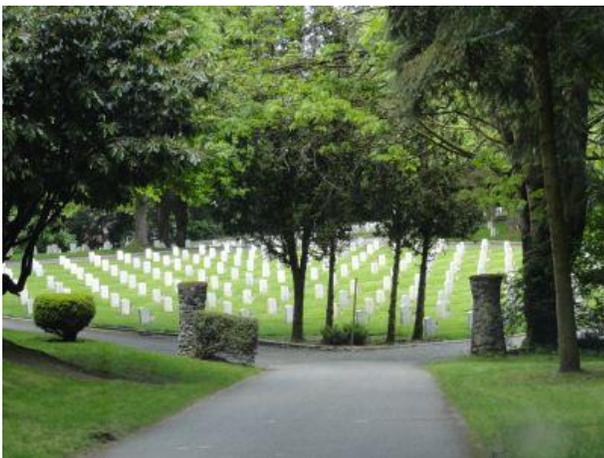


Salute gun discharged on edge of parade ground. It was used continuously for reveille and taps but believed to have been discontinued in the early 50's. The last time fired was possibly 1964.



UW Special Collections #UW 4792.

Picture believed to be of then post commander's children (ca. about 1910?) posing with the 3" salute gun on the parade grounds. If not the base commander's children then it may be the children of the base's chief architect, H. Ambrose Kiehl, CE (civil engineer). He had been engaged by the US Army in the 1890s to assist in the development of Fort Lawton.



Ft Lawton Cemetery

The 'Old Fort Lawton' (which is now in Discovery Park) original buildings were constructed between 1898 and 1904. Military personnel, their families, and civilian employees of the Army lie at rest in the four-sectioned Fort Lawton Cemetery. Representatives of American military history from the Spanish-American War forward are present. The first grave was dug in 1902. The Fort Lawton Cemetery is a "federal" not a "national" cemetery. It has a planned maximum of 912 sites (some of these sites have multiple family occupants), the only sites remaining have been reserved. In addition to the above there are 2 Prisoners of World War II buried in the 912 sites. One German and one Italian. Brigadier General Federick D. Atkinson, Post Commander at Fort Lawton from 1 March 1949 to 7 October 1949 is one of two post commanders buried there. General Atkinson died 18 October 1971. The second is Colonel John Barber who was Post Commander in the mid sixties. Colonel Barber died 16 February 1977. The cemetery also holds the body of W.W. Robinson, Sr. the father of the man who built Fort Lawton.



The 3” Salute Gun will be emplaced between the flagpole and the stone pillar - after DPW makes repairs to the cemetery.



The Army small tug *Scholarie* from the 175th Transportation Company crashes through the waves of Puget Sound, en route to Seattle for the annual Sea Fair.



Sea Fair “pirates” crowd the bow of a U.S. Army Reserve landing craft from the 175th Transportation Company, Tacoma, Wash., July 10, 2010. The Army Reserve has been part of Seattle’s annual celebration for more than 30 years.



A soldier of the 364th Expeditionary Sustainment Command, Seattle, takes aim while qualifying with the M-9 pistol at Joint Base Lewis-McChord.



MG Frink giving the Magnolia Historical Society awards for their assistance in the Ft Lawton closure ceremony.



The 364th Expeditionary Sustainment Command solemnly cased the American flag for the last time at Fort Lawton on Sept. 14, marking the end of more than 110 years of military presence at the installation. The 364th ESC was the last military unit to depart the closing fort.



Capt. Ashleigh Fortier, commander of the 364th ESC's Headquarters and Headquarters Company rear detachment, turned the flag over to Dwight Thompson, command executive officer and COL Summers, Chief of Staff, of the 364th ESC.



Retired Colonel Sam Jones said he has a long history with Fort Lawton. He enlisted in the Army as an infantryman in 1942 and served in combat in Italy during World War II. He worked at the fort from 1960 to 2003, and has continued as a volunteer to the 70th and then the 364th until present day. "I've worked on this fort for most of my life. It's really kind of sad to see it go," Jones said wistfully.



CPT Allen Toepfer welcoming vendors to the Nov 2011 Job Fair in the new Marysville AFRC.



BG Ives at the 364th ESC (Forward) deployment ceremony on 'Trailblazer Field.'



364th Color Guard and unit formation at the deployment ceremony.

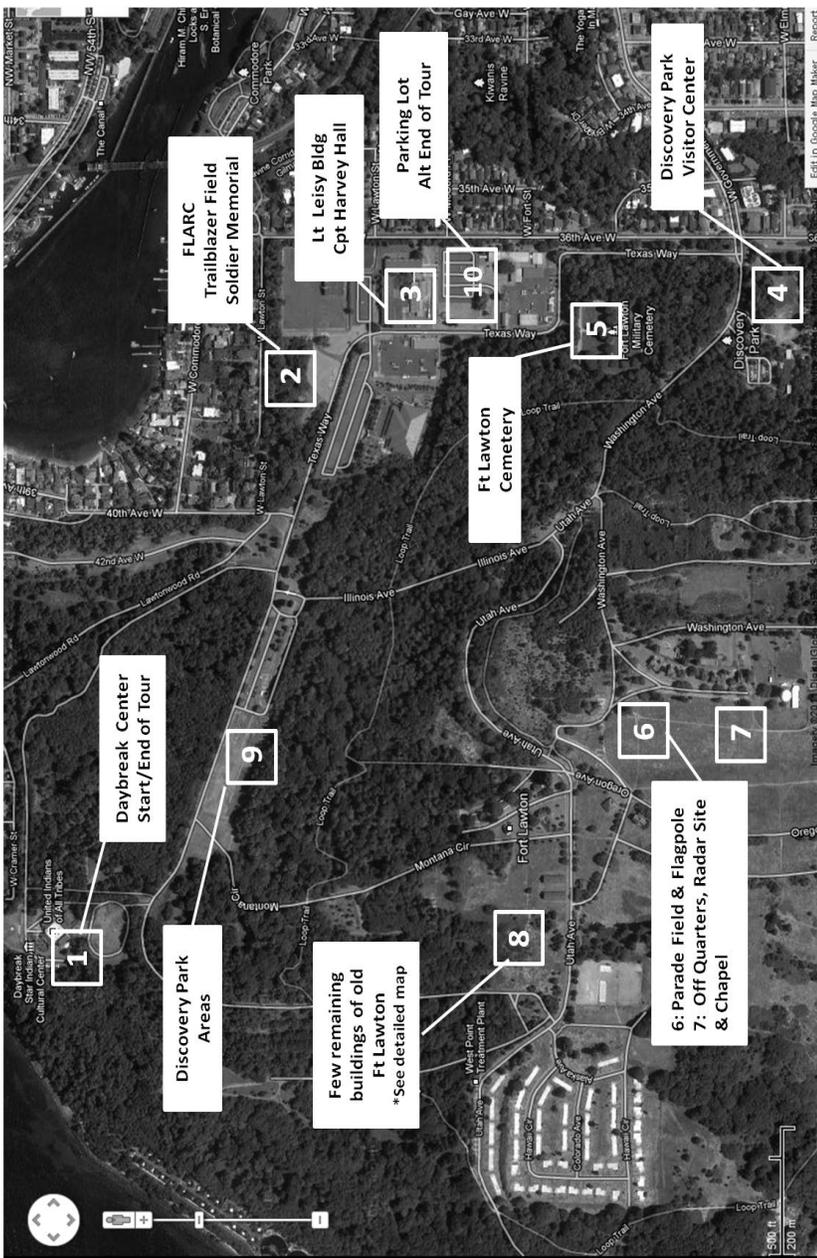


BG Ives and CSM Jennings casing the colors.



All of 364th with 'fillers' in formation at Ft Lawton for the PRHA.

Fort Lawton will closed September 14, 2011; many of its units have already moved to a new reserve center at Joint Base Lewis-McChord, near Tacoma, Wash. The 364th Expeditionary Sustainment Command will be the final unit to leave Fort Lawton and will move to its new facility in Marysville.





364th G3 Staff, MAJ Eddy and MAJ Fennigkoh, with the Facilities Manager, Ms Malachi, touring the new Marysville AFRC under construction in June 2011.



The new Marysville AFRC nearing completion for receipt date of September 2011.



The forward full-time staff of the 364th begin occupancy in September 2011. The building dedication is planned for spring of 2012.

XIII. Welfare, Recreation and Morale



Families gathered information about various youth activities from the Military Family Resource Fair at Lake Forest Park, Wash. Photographs by Capt. Michael N. Meyer, PAO, 364th ESC (Rear). Lt. Col. Brian L. Pruiett, commander of the 380th Adjutant General Battalion, says that those options are excellent resources for military Families, but he wanted his deploying Army Reserve troops to have access to additional local resources like child care programs, spouse employment programs, and counseling resources. “We have gone with a joint operations concept including Air Force, Army National Guard, Air Guard, Navy, and Marine Corp. To my knowledge, this is the Army Reserve’s first attempt nationwide to bring all those services together in a Family resource-oriented local environment.”



Santa Claus, aka LTC David Baker (364th ESC Rear Chief of Staff) volunteered at the Family Readiness Group Holiday Party. A running loop of soldiers pictures were shown on the wall behind him so 364th soldiers downrange could have a holiday picture of their loved ones taken and sent to them.

Family Programs

The lead 364th ESC deployed during Summer 2011. Family Programs went into action. CW3 Thomas was brought aboard in September onto Family Programs staff to assist in bringing command wide Family Programs and Family Readiness Groups up during the deployment as well as after, with Mr. Pruiett, HRO, GS12 as the lead to 364 ESC Family Programs. Having already Family Readiness Staff Assistance (FRSAs) and Community Outreach Assistance (COA) and various Family Programs Service partners on staff within the command all fully capable and passionate about what they do for Soldiers and Families. Mr. Pruiett and Chief Thomas worked as a team to build up our command wide Family Programs Staff of Soldiers, DA Civilians, Technicians, Contractors and volunteers and lead them as a cohesive unit for all the Soldiers and Families of the command, which total approximately 8000 altogether. Primary staff is Ms. Elinor Fadgen, FRSA, 364th HHC; Ms. Karen Walcott, FRSA, 654th RSG; Ms. LuAnne Minnig, FRSA, 96th SBDE; Mr. William Harant, FRSA, 652d RSG.

Provided various support services, such as:

- Survivor Outreach Services (SOS),
- Child Youth and School Services (CYSS), ESGR, etc.
- Conducted two Family Resource Fairs: Oct in WA and May in Montana.
- Sent 24 Soldiers and Volunteers to Chain of Command Training in Los Angeles, CA.
- Sent 12 Soldiers and Volunteers to Family Program Academy Training in Kansas City Missouri.
- Sent 30 Soldiers and Volunteers to Family Program Academy Training in Los Angeles, CA.
- 2011 demonstrated a high level of training participation by numerous Soldiers and civilian volunteers for training events such as: Army Family Team Building, Family Readiness Group Training, community partnership briefings, government travel card training. Many of these trainings were conducted at JBLM.



Brian Sokolowsky of Child Youth Services assisted the command to coordinate and facilitate youth camps, outings, Yellow Ribbon briefings and support services for military youth.



FRG participated in almost all of the 2011 Yellow Ribbon Events for 364th ESC and down trace Soldiers and families. Our volunteers and staff gave briefings, made presentations and gave personal support for all event cycles at Denver, CO, Los Angeles, San Diego, CA and Helena, Montana.

XIV. LINEAGE AND INSIGNIA

Lineage:

The 364th Sustainment Command (Expeditionary) was constituted in the United States Army Reserve on December 26, 1965, as Headquarters and Headquarters Company, 364th General Support Group. It was activated January 31, 1966 in New York, New York. The unit moved to Fort Totten, New York, in 1968 and was reorganized and re-designated March 1, 1972, as Headquarters and Headquarters Company, 364th Support Group.

The 364th Support Group was inactivated January 31, 1994, at Fort Totten, New York. As part of the 'Grow the Army' initiative, the unit was reconstituted as the 364th Sustainment Command (Expeditionary) December 4, 2007. In September, 2009, the 364th Sustainment Command (Expeditionary) was activated at Fort Lawton, Washington.

The 364th Sustainment Command (Expeditionary) was mobilized for active federal service on July 28, 2011, in support of Operation New Dawn and Operation Enduring Freedom. The command element of Task Force Rainier, the 364th Sustainment Command (Expeditionary) is currently based at Camp Arifjan, Kuwait. The headquarters was relocated in September to the Marysville Armed Forces Reserve Center, located in Marysville, Washington. There, the rear element remains, supporting the Command's subordinate units in the United States.

Distinctive Unit Insignia:



UNIT INSIGNIA

Description: A gold color metal and enamel device 1 3/16 inches (3.02 cm) in height overall consisting of a buff masoned background bearing a white scroll charged with three horizontal rows of black cipher squares arranged three then six and four squares in base, all between a scarlet scroll folded near each end and inscribed at the top "WE LIVE TO SUPPORT" in gold letters, surmounted overall in base and above the bottom row on the scroll a blue chevron.

Symbolism: The masoned wall represents the location of the original unit, Fort Totten named in honor of Brigadier General Joseph Gilbert Totten, a former Chief Engineer of the Army. The black cipher squares on the white scroll allude to one of the missions of the unit to offer cryptologic services. The arrangement of the cipher squares, three, six, four symbolizes the numerical designation of the unit. The blue chevron, the color suggested by the background of the State Flag of New York, symbolizes the former Group's authority to provide command and control. Buff and scarlet are colors used by Support units.

Shoulder Sleeve Insignia:



SHOULDER INSIGNIA

Description: On a blue heptagon shaped embroidered item, a soldier red disc centrally placed and displaying a white triquetra, the disc emitting four white arrows toward each directional point (North, South, East, and West); all within a 1/8 inch (.32 cm) red border. The overall dimension is 2 3/4 inches (6.99 cm) in diameter.

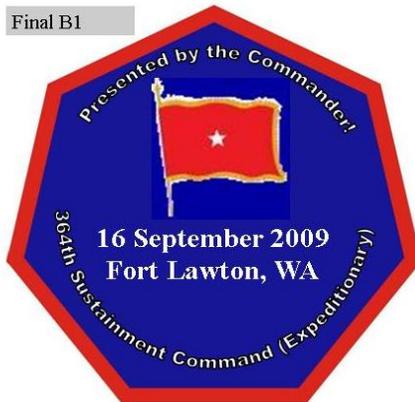
Symbolism: Red, white, and blue are the nation's colors. The heptagon signifies the seven Army values: loyalty, duty, respect, selfless service, honor, integrity, and personal courage. Blue suggests the expeditionary nature of the unit, representing the waters of Puget Sound, located in Washington State, where the Command activated. The soldier red disc with the blue background alludes to the unit's Logistical mission of continual worldwide support. The triquetra, Latin for "three cornered" indicates the three primary branches of logistics - Transportation, Ordnance, and Quartermaster - which closely coordinated, will sustain the fight to the end. The arrows denote the Command's four functional areas of expertise: Transportation, Maintenance and Munitions, Supply and Services, and Petroleum and Water.

Background: The distinctive unit insignia was originally approved for the 364th General Support Group on 20 January 1971. It was redesignated the 364th Support Group on 15 June 1972. The insignia was redesignated effective 16 September 2010 (**TIOH Dwg. No. A-1-993**), for the 364th Sustainment Command and amended to update the description and revise the symbolism.

Final Front



Final B1



Final B2



UNIT MEDALLION

Unit insignia is authorized effective 16 September 2010, for the 364th Expeditionary Sustainment Command. The motto, description and symbolism of the design are as follows:

MOTTO

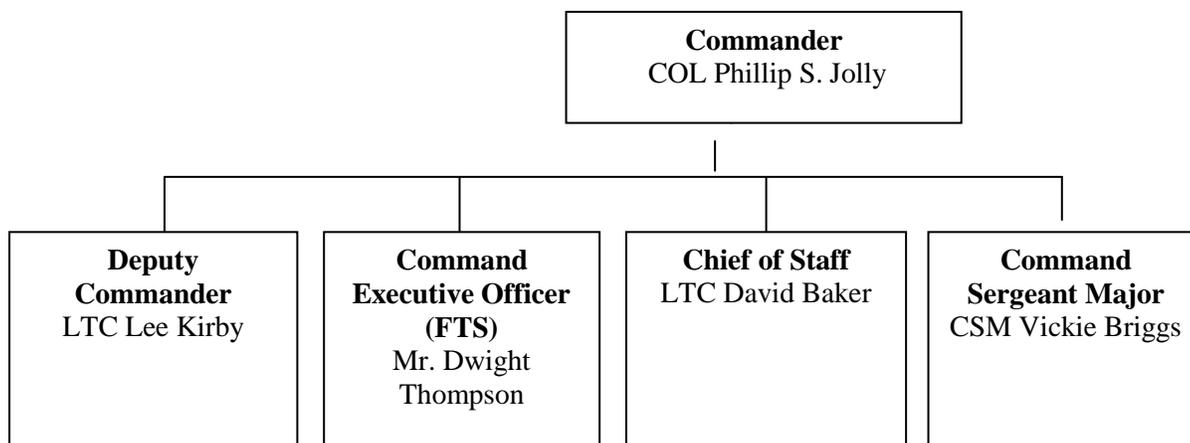
“Sustain the Fight, To the End!”

Our dictum captures the attitude, values and spirit of logistics in the total Army concept of operations.

XV. DOCUMENTATION

a. Roster of Key Personnel

ESC (Rear) Command Group:



PRIMARY STAFF:

G-1.....MAJ Kurtis Sand;
DDR - ADCO....Mr. Byron Morgan;
Family Program Office..... Vacant;
G-2.....MAJ Susan Thomazin;
G-3/7.....MAJ Michael Heden;
G-4.....CPT Micah Smith;
G-5.....LTC Jon Blatt
G-6.....MAJ Michael Guerra;
G-8/Comptroller.....CPT Ashleigh Fortier;

PERSONAL STAFF:

Public Affairs Officer...CPT Michael Meyer;
Inspector General..... MSG Michael Damitio;
Internal Review..... LTC Roseann Grob;
Staff Judge Advocate ...MAJ Sean Holland;
Office of the Chaplain ...MAJ Javier Roman;
Office of the Surgeon... LTC James Swenson;
Force Development..... MAJ James Barry;
Safety..... LTC David Baker;
HHC a. CDR.....CPT Ashleigh Fortier;
b. 1SGT... SFC Cliff Romer;
EO..... MAJ Javier Roman;
YRRB.....CPT Bishop Johnson
Mob Cell.....LTC William Wilhoite
Historian.....MAJ David Ketchell

b. ORGANIZATIONAL CHARTS

1) 364th ESC (Rear)



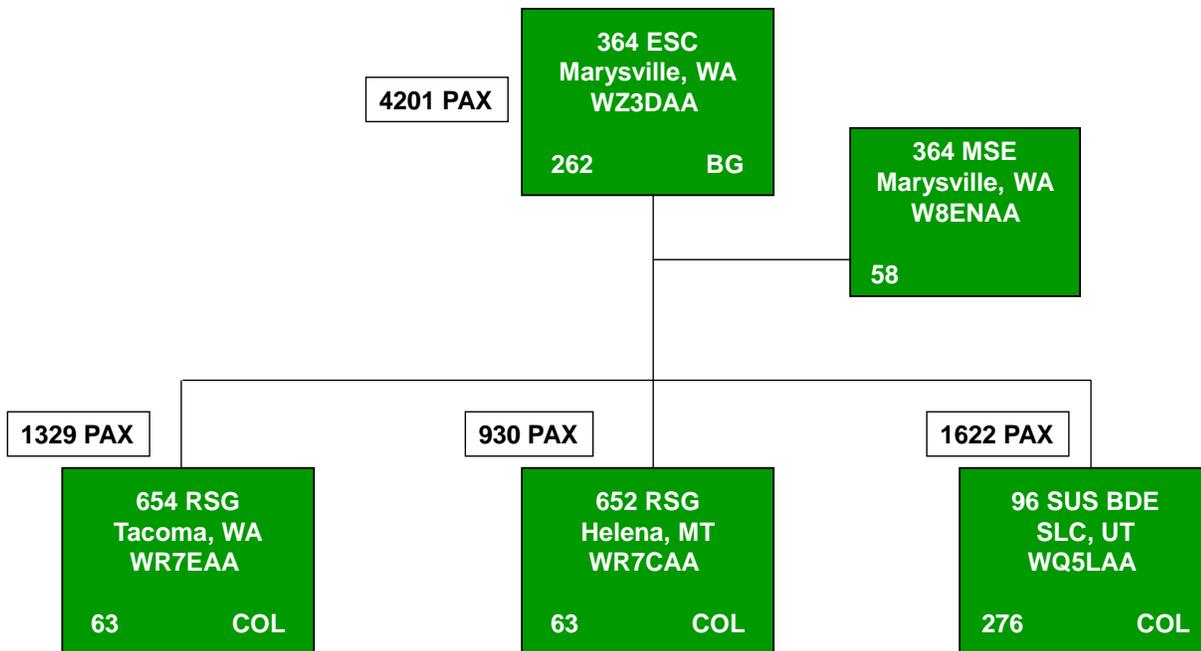
CDR: COL Phillip Jolly

CSM/SGM: CSM Vickie Briggs



Unclassified

364th ESC



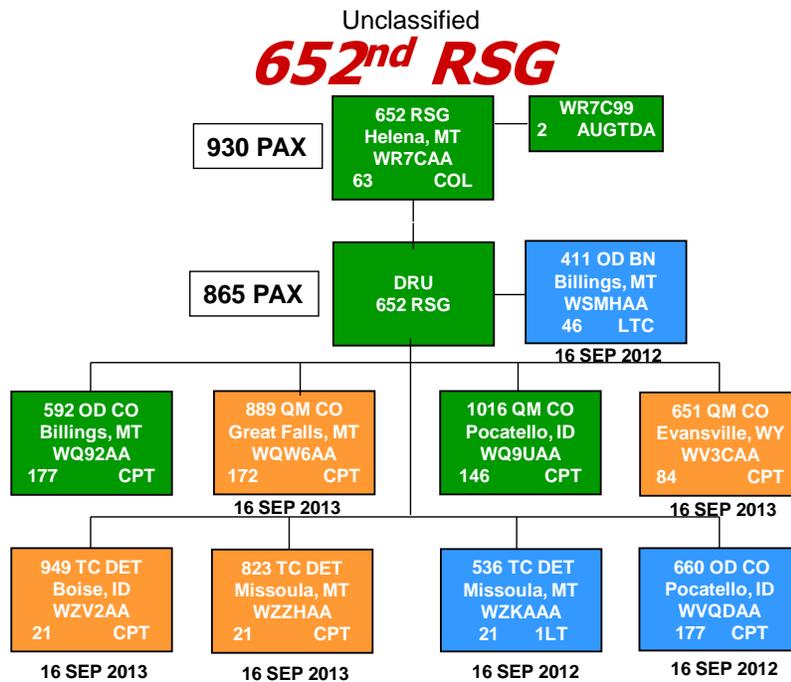
NO CHANGE

Sustain The Fight, To The End

2) 652nd Regional Support Group



CDR: COL Tey C. Wiseman;
CSM/SGM: CSM Glen E Stinar



Sustain The Fight, To The End →

2) 654th Regional Support Group



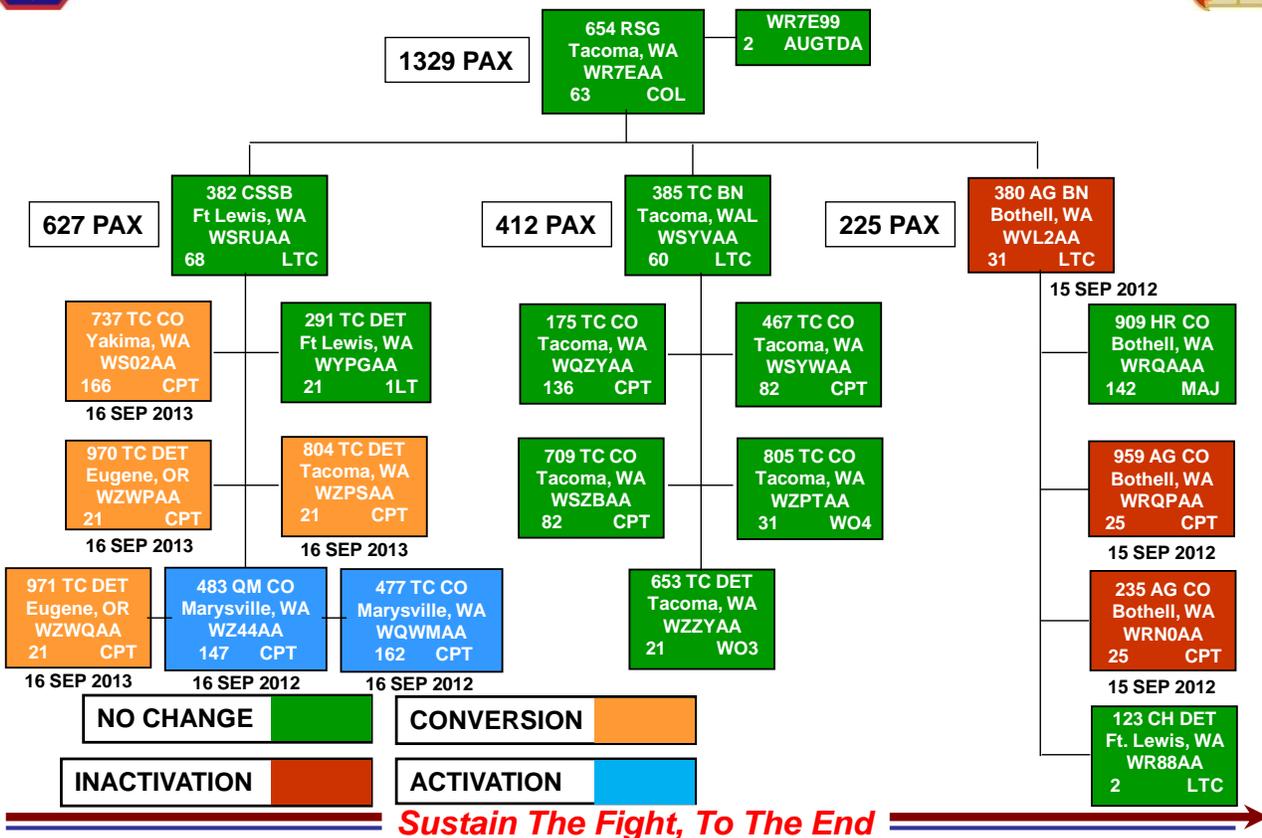
CDR: LTC Gerald Dougherty

CSM/SGM: CSM Aaron Palmquist



Unclassified

654th RSG



3) 96th Sustainment Brigade

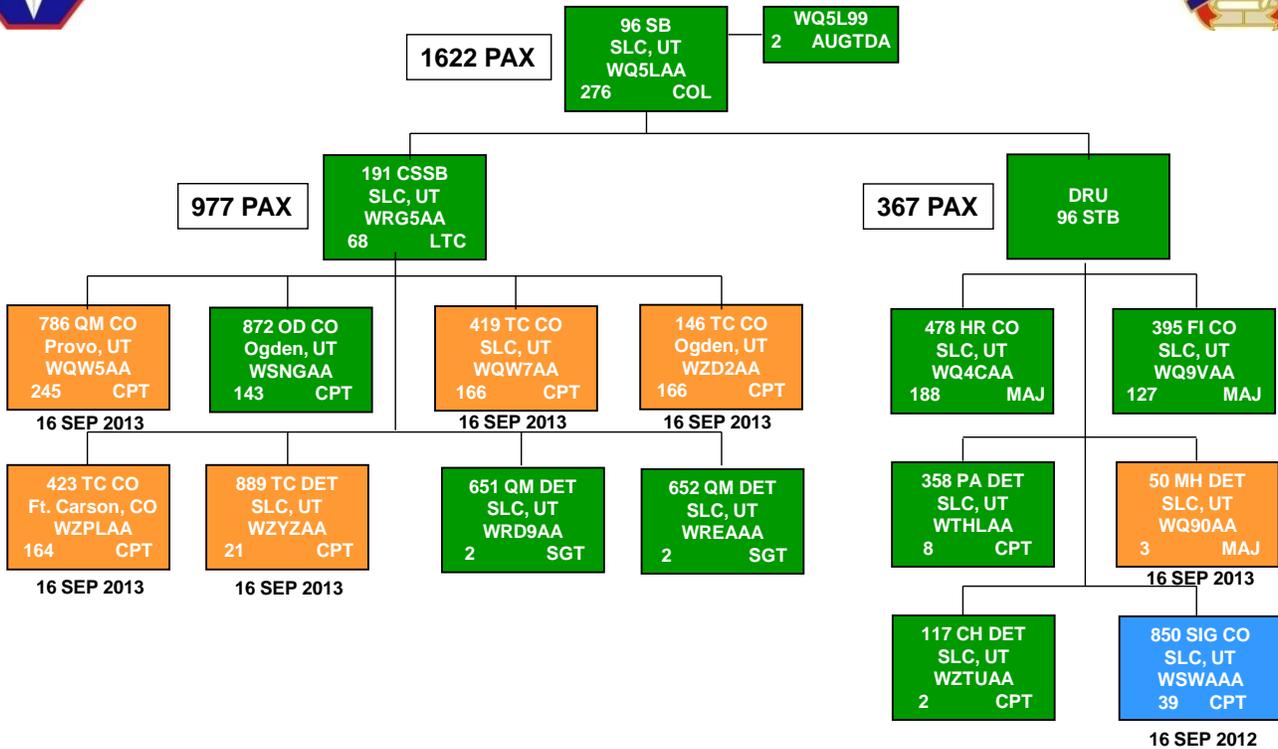


CDR: COL Phillip Jolly

CSM/SGM: CSM Vickie Briggs



Unclassified
96th SUS BDE



Sustain The Fight, To The End

X. REFERENCES:

364th ESC PAM 10-1

The Organization and Functions Manual for the 364th Sustainment Command (Expeditionary); 31 December 2009

AR 870-5

Historical Activities, Military History: Responsibilities, Policies, and Procedures. Headquarters, Department of the Army, Washington, DC. 21 September 2007.

AR 220-5

Designation, Classification, and Change in Status of Units. (Cited in paras 5-2a, 6-8b(2)(i).)

AR 600-8-22

Military Awards. (Cited in paragraph's 5-3a, 5-3b, 5-3c, 5-4a, 5-4d(4).)

AR 840-10

Flags, Guidons, Streamers, Tabards, and Automobile and Aircraft Plates (Cited in para 5-1b(2).)

AR 870-20

Museums, Historical Artifacts and Art (Cited in para 7-1.)

AR 40-226

Annual Historical Report - AMEDD Activities (RCS MED-41 (R4))

CMH publication

Oral History: Techniques and Procedures. (Copies may be obtained from the U.S. Army Center of Military History (DAMH-PD), Building 35, 103 Third Avenue, Fort McNair, DC 20319-5058.)

16 USC 431-33, 470

National Monument Act

RCS CSHIS-6 (R4)

Annual History

RCS CSHIS-11

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November 2009

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11 March 2012

XI. INDEX of Tables and Illustrations

All contained within document.